

# FY2019 Results

**Andrew Harding – Managing Director & CEO**

**Pam Bains – CFO & Group Executive Strategy**



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# Agenda

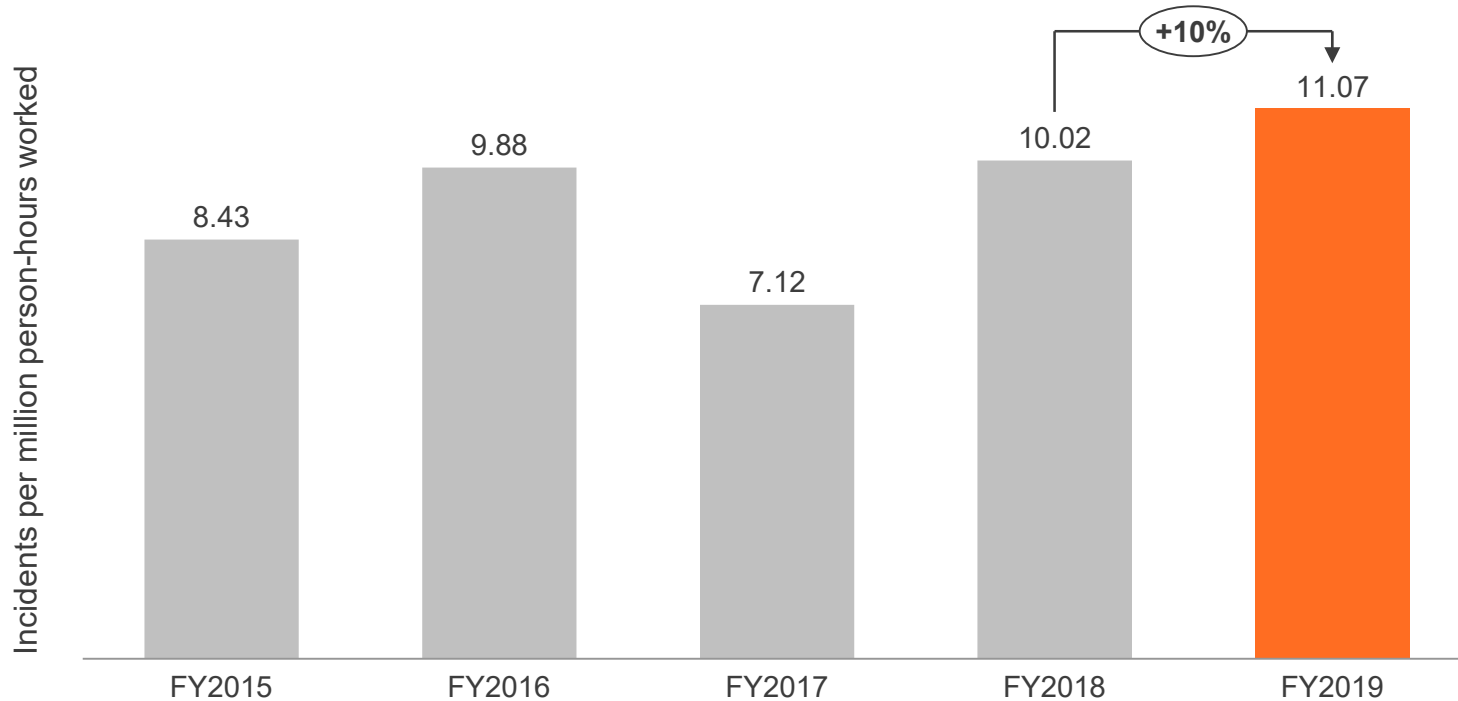
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- 1 Safety
- 2 Integration Review
- 3 FY2019 Performance Overview
- 4 FY2019 Financial Performance
- 5 Outlook & Key Takeaways
- 6 Q&A

# Safety performance

The result reinforces the importance of our Seamless Safety initiative to reset the safety culture

## TOTAL RECORDABLE INJURY FREQUENCY RATE (TRIFR)<sup>1</sup>



1. TRIFR includes employees and contractors

# Integration review

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Andrew Harding  
Managing Director & CEO



# Integration review

In June 2018 Aurizon announced it would review the benefits of remaining vertically integrated. The review of the integrated structure was assessed through five relevant core criteria

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## STAKEHOLDERS

Views and impact on customers, shareholders, employees, government, regulators and communities



## SYNERGIES / DIS-SYNERGIES

Operational synergies / dis-synergies under each structure and costs of undertaking separation



## GROWTH OPTIONS

Growth opportunities



## CAPITAL STRUCTURE

Optimal capital structure and potential benefits under integration / separation



## VALUATION

Potential for maximisation of shareholder value under each structure



STAKEHOLDERS

# Stakeholders

Majority of stakeholders either have no preference or prefer Aurizon to remain vertically integrated

## INSIGHT FROM CUSTOMERS

- › Majority of customers are either ambivalent or prefer Aurizon to remain integrated

## OTHER STAKEHOLDER CONSIDERATIONS

SHAREHOLDERS

GOVERNMENT

COMMUNITIES

REGULATORS

EMPLOYEES

No red flags for or against either option

No consensus on best structure

Other issues more important than separation

Regulatory outcomes, capital structure & transformation viewed as higher priorities



SYNERGIES /  
DIS-SYNERGIES

# Synergies / dis-synergies

A separated structure would result in loss of operational synergies and also incur costs of duplication

## DIS-SYNERGIES AND RISKS FROM SEPARATION ARE REAL



OPERATIONAL  
IMPROVEMENTS

Enables easier implementation of operational improvements as objectives are aligned:

- › Precision Railroadng
- › Train Guard
- › Wayside condition monitoring
- › Other operating improvements e.g. overlength trains



DUPLICATION OF  
COMMON FUNCTIONS

Small cost impacts from loss of scale through duplication of:

- › Finance
- › IT & systems
- › Engineering



INTEGRATION IS  
INTERNATIONAL BEST  
PRACTICE

- › Benefits of integration are acknowledged internationally
- › Global rail market shows vertical integration is most common structure (>90% of global freight tkms)
- › Australia is one of the few partially separated markets

Approx.  
10 – 15%  
of EBIT



# Growth options & Valuation

Growth options are present in either structure, but execution remains uncertain



GROWTH  
OPTIONS



VALUATION

## GROWTH OPPORTUNITIES

## VALUATION



1

Separation unlocks a small number of below rail opportunities, but execution remains difficult



2

Integration enables broader opportunities (greenfield, new basins, offshore expansions) but execution is also uncertain

- › Current share price implies discount to fair value has narrowed
- › Market conditions, operating performance and UT5 commercial deal have contributed to recent strong share price
- › Ongoing value drivers are mostly in Aurizon's control, and are either known or in advanced planning stages and not assisted by separation:
  1. Capital management
  2. Network efficiencies
  3. Above Rail contracting
  4. Operational efficiency improvements
  5. Bulk turnaround

# Capital structure

More efficient capital structure can be implemented regardless of integration

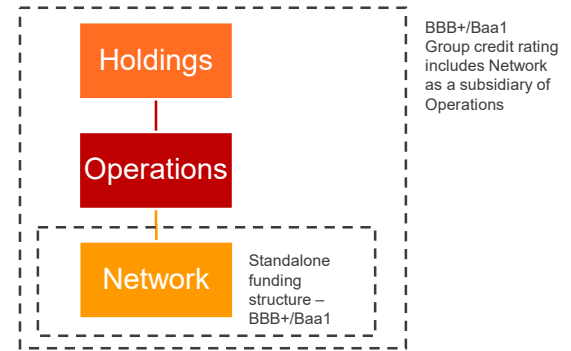


## OUTCOMES OF LEGAL AND CAPITAL STRUCTURE REVIEW

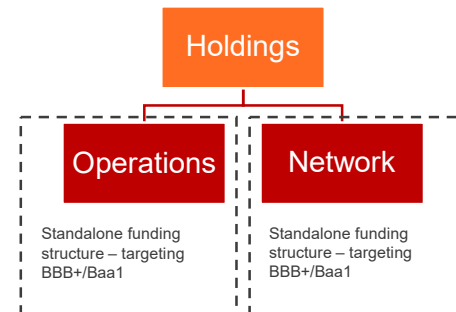
- 1 Current capital structure is not optimised, with debt capacity limited compared with peers
- 2 Implementation of the review will establish independent legal entities for Above Rail (Operations) and Below Rail (Network)
- 3 This gives Aurizon access to the majority of capital structure benefits possible through separation, while remaining vertically integrated



### CURRENT LEGAL STRUCTURE








### PROPOSED LEGAL STRUCTURE



# Conclusion

The review concluded that the benefits of remaining vertically integrated outweigh separation at this time

| CRITERIA  | INTEGRATION BENEFITS  | SEPARATION BENEFITS   |
|---|---|---|
|  <div data-bbox="233 486 542 592" style="background-color: #800000; color: white; padding: 10px; border-radius: 10px; display: inline-block;">STAKEHOLDERS</div>              | <ul style="list-style-type: none"> <li><span style="color: green; font-weight: bold;">✓</span> • Customer preference (by contracted volume) is weighted towards remaining integrated</li> </ul>   | <ul style="list-style-type: none"> <li>• Provides choice of pure-play exposure for investors</li> </ul> |
|  <div data-bbox="233 668 542 773" style="background-color: #FF8C00; color: white; padding: 10px; border-radius: 10px; display: inline-block;">SYNERGIES / DIS-SYNERGIES</div> | <ul style="list-style-type: none"> <li><span style="color: green; font-weight: bold;">✓</span> • Better execution of operational improvements</li> <li>• Reduced corporate overhead duplication, albeit minimal</li> </ul>                              |   |
|  <div data-bbox="233 858 542 963" style="background-color: #654321; color: white; padding: 10px; border-radius: 10px; display: inline-block;">GROWTH OPTIONS</div>            | <ul style="list-style-type: none"> <li><span style="color: green; font-weight: bold;">✓</span> • Focus on ongoing business improvement</li> <li>• Strategically invest in core business</li> <li>• Presents long term opportunity for growth</li> </ul> | <ul style="list-style-type: none"> <li>• Potential short term opportunity for growth</li> </ul>         |
|  <div data-bbox="233 1048 542 1153" style="background-color: #FFA500; color: white; padding: 10px; border-radius: 10px; display: inline-block;">CAPITAL STRUCTURE</div>     | <ul style="list-style-type: none"> <li><span style="color: green; font-weight: bold;">✓</span> • Aurizon will amend its capital structure independent of vertical integration</li> </ul>  | <span style="color: green; font-weight: bold;">✓</span>   |
|  <div data-bbox="233 1238 542 1343" style="background-color: #333; color: white; padding: 10px; border-radius: 10px; display: inline-block;">VALUATION</div>               | <ul style="list-style-type: none"> <li><span style="color: green; font-weight: bold;">✓</span> • Current share price implies discount to fair value has narrowed</li> </ul>   | <span style="color: green; font-weight: bold;">✓</span>   |

# Performance overview

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Andrew Harding  
Managing Director & CEO



## FY2019 highlights

Non Network EBIT (ex redundancy) \$450m above top end of guidance, includes \$20m doubtful debt recovery

### GROUP EBIT

**\$829m**  
down 12%

### STATUTORY NPAT

**\$473m**  
down 15%

### ROIC

**9.7%**  
down 1.2ppt

### FREE CASHFLOW

**\$735m**  
up 10%

### NETWORK VOLUMES

**232.7mt**  
up 1%

### COAL VOLUMES

**214.3mt**  
up 1%

### FINAL DIVIDEND

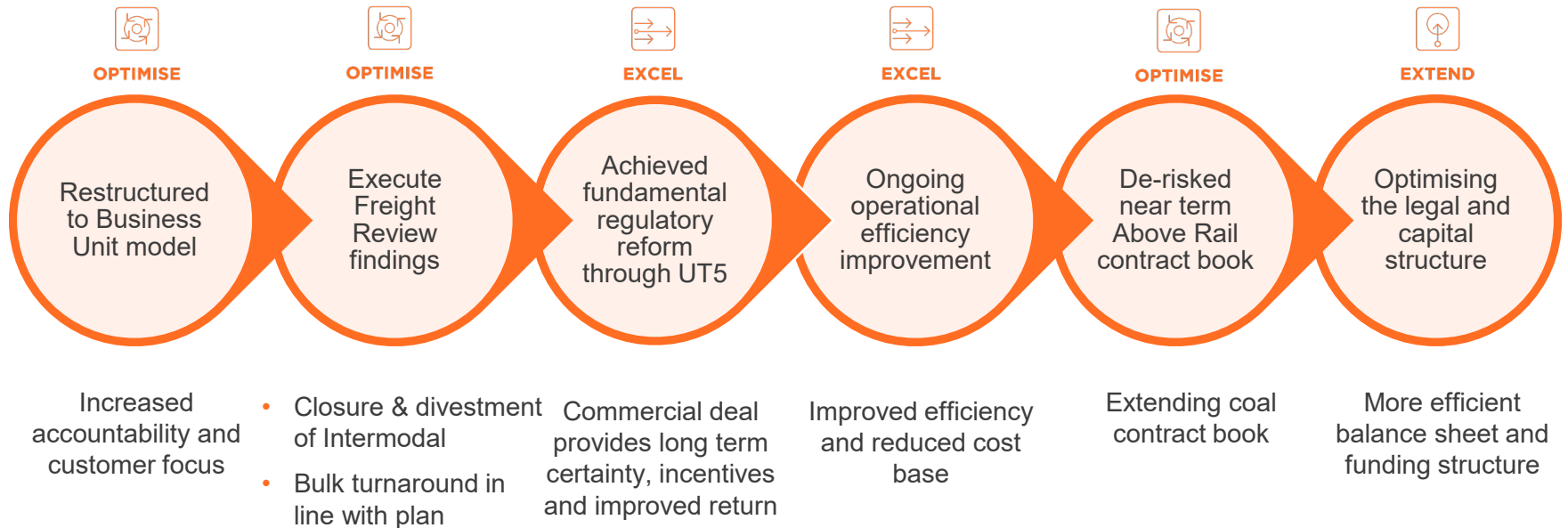
**12.4cps**  
down 5%

### CAPITAL MANAGEMENT

Up to  
**\$300m**  
on market buy back  
in FY2020

# Achievements to date

Execution of the strategy over the last two years has generated long term value for Aurizon shareholders



Delivered through an integrated structure



**Improved shareholder returns**

- › Maintained 100% payout ratio for four years
- › Future capital management opportunities

# Coal update

Through a focus on reliability, performance and providing customers with tailored, flexible operating solutions, Coal has secured key contract extensions

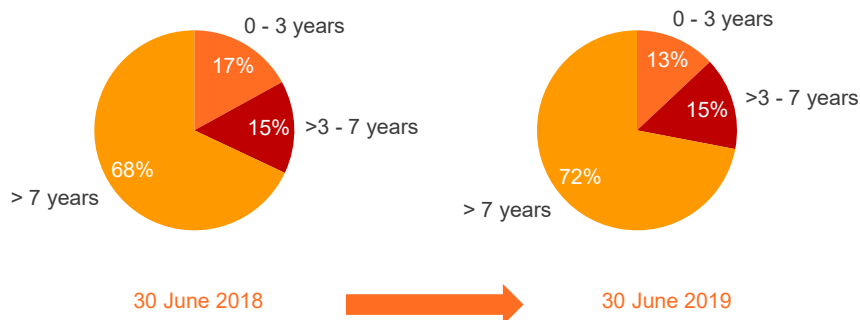
## CONTRACT UPDATE

- › **Jellinbah** – contract extension for Jellinbah East & Lake Vermont mines
- › **Glencore** – a range of contract extensions and additional volumes, most notably in the Newlands corridor
- › Commenced railings during the year for MACH Energy (Jan 19) and Baralaba Coal (Aug 18)

## CUSTOMER VALUE PROPOSITION

- › Delivery performance leader
  - Strategic investments in asset performance and utilisation underpinning reliability and efficiency
  - Precision railroading operations
- › Engaged and responsive workforce
  - Improved workforce productivity through rostering, scheduling and communication systems
  - Improved utilisation through reconfigured crew deployment models
- › Right commercial value
  - Market competitive, putting pressure on rates
  - Flexible and tailored offerings to meet customer needs
  - Leveraging delivery performance and fleet to share risk

## COAL CONTRACT PORTFOLIO EXPIRY PROFILE<sup>1</sup>



## OPERATIONAL EFFICIENCIES

- › Operational efficiencies to mitigate pricing pressure
- › Precision Railroading – scheduling trials completed in Moura have delivered operational benefits. Trial to be extended to all systems in FY2020
- › EA approved in employee ballot. Wage uplifts of between 2% to 2.5%

1. Calculated using current contracted tonnes, adjusted for the Glencore contract extensions and additional volume signed after 30 June 2019

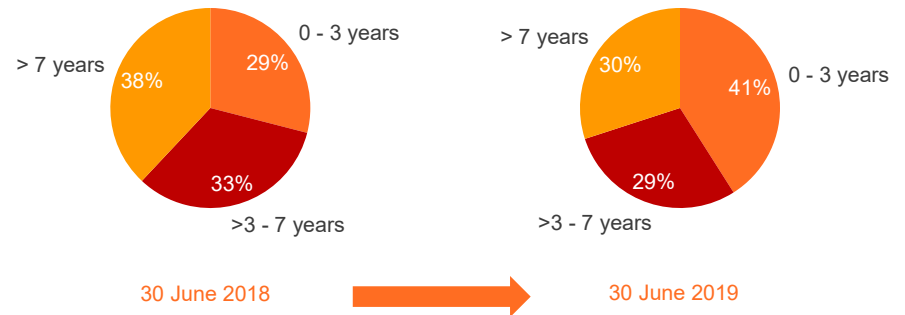
# Bulk update

Bulk continues to improve its market positioning. Target Bulk markets remain positive driven by demand for key commodities

## CONTRACT UPDATE

- › **Glencore Freighter**  
New service on commercial terms  
Mixed freighter and concentrates  
3 year contract expiring August 2021
- › **Mt Gibson**  
Short term spot agreement commenced May 2019
- › **Linfox**  
Linehaul (hook and pull) commercial agreement in QLD  
10 year contract (5+5 year option) commenced February 2019
- › **Kalgoorlie Freighter**  
Improved utilisation with increased volumes largely from existing customers
- › **Graincorp**  
Queensland contract ceases November 2019

## BULK CONTRACT PORTFOLIO EXPIRY PROFILE<sup>1</sup>



## OPERATIONAL EFFICIENCY IMPROVEMENTS

- › Flexible deployment of existing fleet to take advantage of near term opportunities
- › Improvements in on time performance through disciplined train operations
- › Work continues on QLD EA

1. Based on estimated GTKs as a number of hauls in the Bulk portfolio are hook & pull and accordingly have no corresponding tonnes and NTKs. Includes iron ore contracts. For the purposes of the chart, Linfox is classified as a five year contract



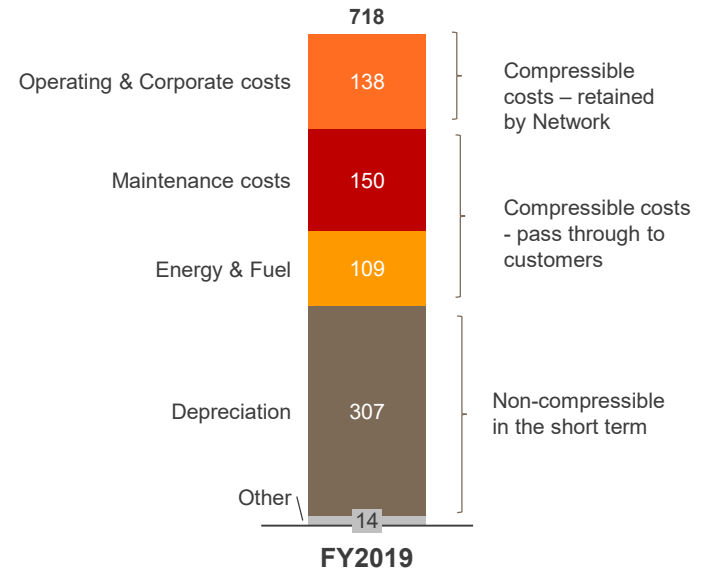
# Network update

Through constructive engagement with our customers, Network has submitted a customer DAAU that delivers significant regulatory reform and a range of benefits for both Network and customers

## BENEFITS FROM THE DAAU

|                            |   |
|----------------------------|---|
| <b>LONG TERM CERTAINTY</b> | <ul style="list-style-type: none"> <li>• 10 year undertaking term (FY2018 to FY2027)</li> </ul>   |
| <b>IMPROVED RETURN</b>     | <ul style="list-style-type: none"> <li>• Return of 6.3%<sup>1</sup> - better reflects the risks of owning and operating the CQCN</li> </ul>             |
| <b>EFFICIENCY BENEFITS</b> | <ul style="list-style-type: none"> <li>• Operating cost efficiencies to be retained by Network</li> </ul>   |
| <b>NETWORK CAPACITY</b>    | <ul style="list-style-type: none"> <li>• Independent review to be undertaken to confirm capacity. Mechanisms in place to remedy any deficits</li> </ul> |
| <b>TRANSPARENCY</b>        | <ul style="list-style-type: none"> <li>• Customers have influence on maintenance and capital strategies and the ability to agree budgets</li> </ul>     |
| <b>PERFORMANCE</b>         | <ul style="list-style-type: none"> <li>• Incorporates performance and rebate mechanisms to incentivise Network performance</li> </ul>                   |

## NETWORK OPERATING COSTS (\$M)<sup>2</sup>



- › Under the customer DAAU Network is focused on operational efficiencies for:
  - › Maintenance costs - pass through to customers
  - › Operating and corporate costs - retained by Network for the term of the DAAU

1. 6.3% WACC from Report Date. Reset of Risk Free Rate and Debt Risk Premium at July 2023

2. Maintenance costs exclude ballast undercutting costs which are capitalised for accounting purposes. Maintenance costs also include some depreciation relating to plant used in maintenance and capital activities

# Other matters

Below is a summary update on other matters

## SALE OF ACACIA RIDGE TERMINAL (ART)

- › On 15 May 2019 the Federal Court of Australia rejected ACCC’s allegations that the sale agreement between Aurizon and Pacific National (PN) for ART contravened competition law
- › On 27 June 2019 ACCC lodged an appeal. On 18 July 2019 Aurizon and PN filed notices of cross appeal. Court date to be set

## WIGGINS ISLAND RAIL PROJECT (WIRP)

- › On 27 June 2019 the Supreme Court of Queensland confirmed Network’s ability to charge above regulatory fees disputed by customers under their WIRP Deeds. On 25 July 2019 customers lodged an appeal
- › Customers initiated other disputes in relation to the WIRP fee, which were subject to expert determination - determination issued in June 2019 and found WIRP fee should be partially reduced. Network is determining options for appeal of this outcome
- › No revenue relating to the WIRP fee has been recognised to date

## SALE OF RAIL GRINDING BUSINESS (RGB)

- › Aurizon executed a sale agreement for RGB with Loram for a value of \$186m (\$166m cash and \$20m assumption of debt)
- › Contract includes a number of conditions precedent, expected to close 1HFY2020
- › RGB contributed ~\$15m EBIT<sup>1</sup> in FY2019

1. Excludes corporate support costs and earnings from the discontinued Arc contract

# FY2019 Financial Performance

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Pam Bains  
CFO & Group Executive Strategy



# Key financial highlights<sup>1</sup>

Results reflect reduced earnings in Network from the UT5 Final Decision, including the acceleration of the total FY2018 true up into FY2019

| \$m                                | FY2019  | FY2018  | Variance |
|------------------------------------|---------|---------|----------|
| Revenue                            | 2,908   | 3,113   | (7%)     |
| Operating Costs                    | (1,536) | (1,646) | 7%       |
| Depreciation & Amortisation        | (543)   | (526)   | (3%)     |
| EBIT – underlying                  | 829     | 941     | (12%)    |
| EBIT – statutory <sup>2</sup>      | 829     | 966     | (14%)    |
| Operating Ratio (%)                | 71.5%   | 69.8%   | (1.7ppt) |
| NPAT – underlying                  | 473     | 542     | (13%)    |
| NPAT – statutory <sup>2</sup>      | 473     | 560     | (15%)    |
| EPS (cps) – underlying             | 23.8    | 26.9    | (12%)    |
| EPS (cps) – statutory <sup>2</sup> | 23.8    | 27.8    | (14%)    |
| ROIC (%)                           | 9.7%    | 10.9%   | (1.2ppt) |
| Final dividend per share           | 12.4    | 13.1    | (5%)     |
| Free Cash Flow                     | 735     | 669     | 10%      |

- › **Revenue** reflects the UT5FD, including the acceleration of the total FY2018 true up, in FY2019. Revenue is also impacted by lower volumes in Bulk with the Cliffs cessation
- › **Operating costs** benefited from reduced access costs
- › **Free cash flow** benefited from the termination payment from Cliffs
- › **Dividend** based on 100% payout ratio of underlying continuing NPAT

1. Continuing operations  
 2. Significant items in FY2018 of \$26m and includes Cliffs contract termination \$35m, Bulk East impairment (\$32m) and redundancy benefit \$23m.

# Coal

EBIT result in line with expectations with increased spend for maintenance and reliability initiatives

| \$m             | FY2019       | FY2018       | Variance    |
|-----------------|--------------|--------------|-------------|
| Above rail      | 1,236        | 1,208        | 2%          |
| Track access    | 488          | 598          | (18%)       |
| Other           | 1            | 7            | (86%)       |
| <b>Revenue</b>  | <b>1,725</b> | <b>1,813</b> | <b>(5%)</b> |
| Access costs    | (472)        | (609)        | 22%         |
| Operating costs | (643)        | (592)        | (9%)        |
| Depreciation    | (195)        | (183)        | (7%)        |
| <b>EBIT</b>     | <b>415</b>   | <b>429</b>   | <b>(3%)</b> |
| Tonnes (m)      | 214.3        | 212.4        | 1%          |
| NTKs (bn)       | 50.5         | 50.4         | -           |

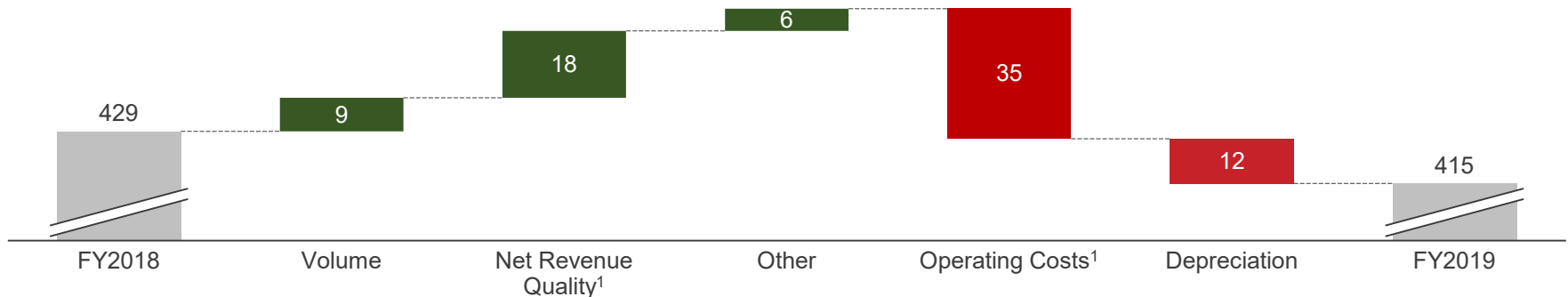
## Revenue

- › Volumes – up 1%, CQCN flat impacted by PIA and weather, NSW & SEQ up 4% with new contracts and strong demand
- › Revenue quality improvement includes lower contract utilisation and CPI escalation

## Costs

- › Higher costs impacted by maintenance \$23m, costs supporting growth \$6m, CPI impacts \$7m
- › Depreciation increase due to additional consists and overhaul activity

## COAL EBIT PERFORMANCE



1. Revenue quality is net of fuel price and access which have been excluded from operating costs

# Bulk

Result includes the impact of the Cliffs cessation in FY2018

| \$m              | FY2019     | FY2018     | Variance     |
|------------------|------------|------------|--------------|
| <b>Revenue</b>   | <b>502</b> | <b>618</b> | <b>(19%)</b> |
| Access costs     | (104)      | (162)      | 36%          |
| Operating costs  | (333)      | (371)      | 10%          |
| Impairment costs | (11)       | (10)       | (10%)        |
| Depreciation     | (17)       | (25)       | 32%          |
| <b>EBIT</b>      | <b>37</b>  | <b>50</b>  | <b>(26%)</b> |
| Tonnes (m)       | 44.6       | 54.7       | (18%)        |
| NTKs (bn)        | 8.5        | 13.4       | (37%)        |

**Net impact Cliffs cessation** – reflects the impact of the cessation of Cliffs in June 2018

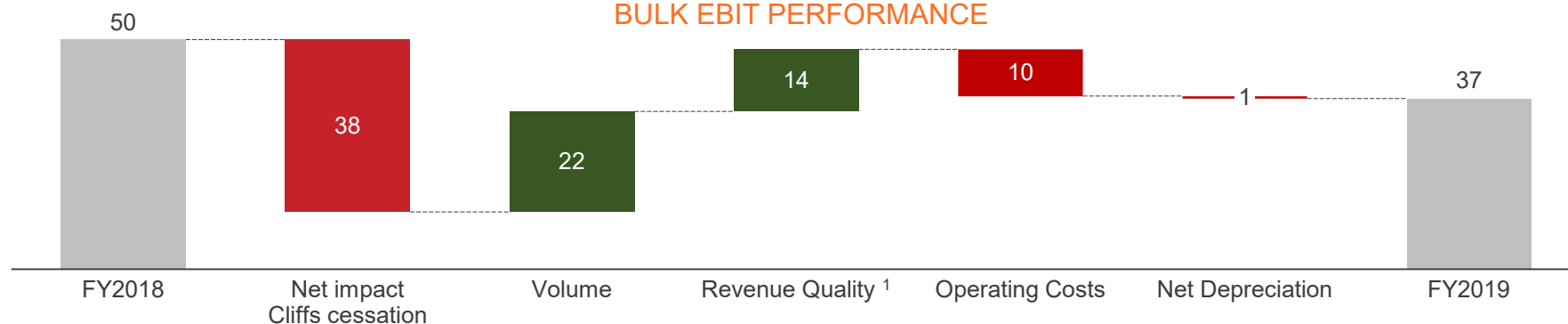
### Revenue

- › Excluding impact of Cliffs, revenue higher with new growth volumes offset in part by lower grain and the impact from North Queensland flooding in 2HFY2019

### Costs

- › Higher operating costs from growth volumes and cost escalation offset in part by ongoing benefits from the turnaround program
- › Net depreciation includes impairment costs

### BULK EBIT PERFORMANCE



1. Revenue quality is net of fuel price and access

# Network

EBIT performance reflects the UT5FD, including \$60m impact of the true up from FY2018. RAB rollover estimated value \$5.7bn<sup>1</sup>

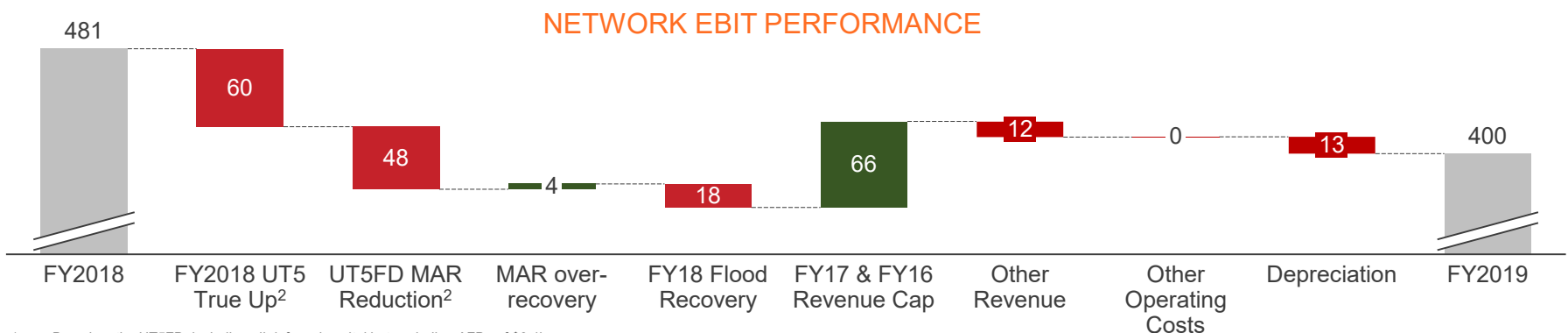
| \$m                   | FY2019       | FY2018       | Variance     |
|-----------------------|--------------|--------------|--------------|
| Track Access          | 1,070        | 1,167        | (8%)         |
| Services & Other      | 48           | 52           | (8%)         |
| <b>Revenue</b>        | <b>1,118</b> | <b>1,219</b> | <b>(8%)</b>  |
| Energy & Fuel         | (109)        | (143)        | 24%          |
| Other Operating Costs | (288)        | (287)        | -            |
| Depreciation          | (321)        | (308)        | (4%)         |
| <b>EBIT</b>           | <b>400</b>   | <b>481</b>   | <b>(17%)</b> |
| Tonnes (m)            | 232.7        | 229.6        | 1%           |
| NTKs (bn)             | 57.9         | 56.9         | 2%           |

## Revenue

- › \$60m recognised in relation to FY2018 UT5FD true up
- › FY2016 and FY2017 revenue cap adjustment \$66m
- › Other revenue mainly includes GAPE revenue adjustments and impact of prior year bank guarantee

## Costs

- › Decrease in Energy & Fuel costs from lower prices and discounts, offset in revenue
- › Depreciation increase from asset renewals and ballast undercutting

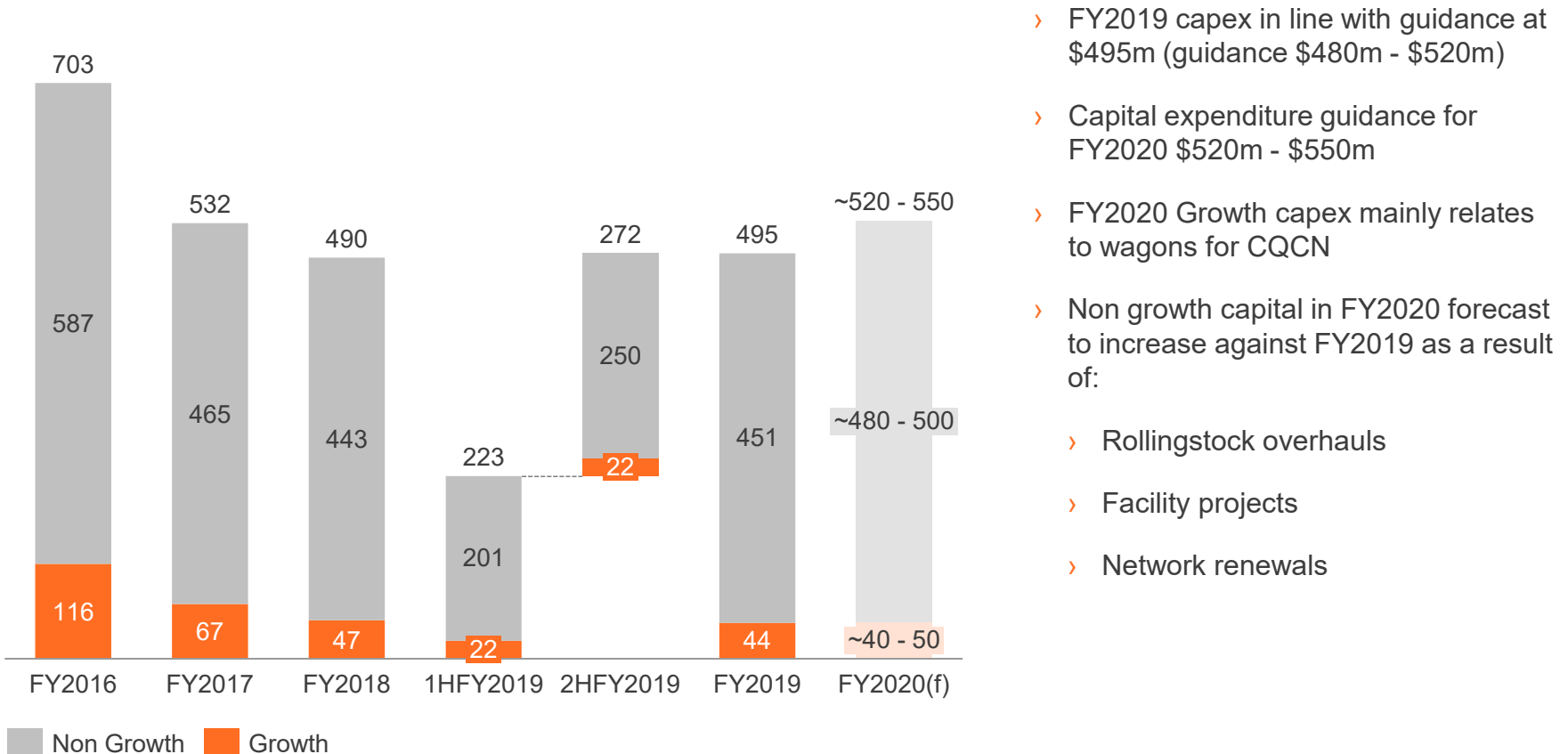


1. Based on the UT5FD, including all deferred capital but excluding AFDs of \$0.4bn  
 2. Excludes GAPE and net of Energy & Fuel costs

# Capital expenditure

Capital result in line with guidance for FY2019. Non-growth capex forecast in line with long-term expectations

CAPITAL EXPENDITURE<sup>1</sup> FY2016 – FY2020 (\$M)



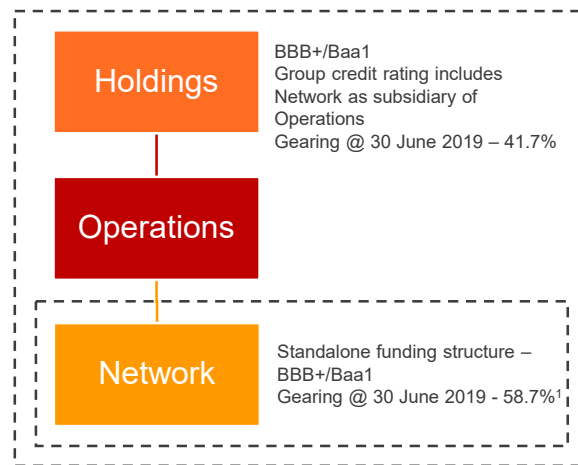
1. Total Group capital expenditure net of lease incentive payments and externally funded projects and includes capitalised interest



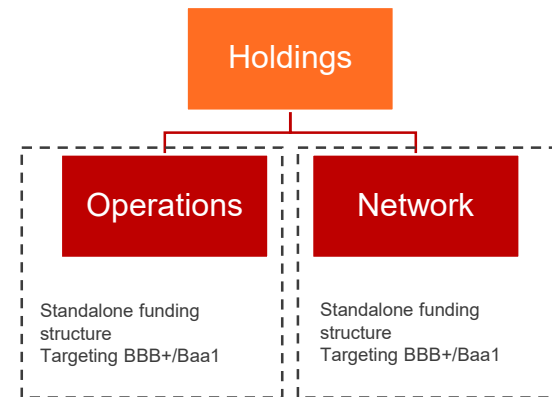
# Legal and capital structure review

The objective of the review was to optimise the capital structure of the Group through a reorganisation of the legal entities under Holdings

## CURRENT LEGAL STRUCTURE



## PROPOSED LEGAL STRUCTURE



## IMPLICATIONS OF PROPOSED LEGAL STRUCTURE

- › Legal structure is simplified and consistent with business units and external reporting
- › Enables standalone funding structures for Above Rail (Operations) and Below Rail (Network) and establishes independent gearing levels consistent with their different business risk profiles
- › Establishment of new credit rating for Operations and removal of Holdings' rating. Both Operations and Network targeting BBB+/Baa1 credit ratings

Provides additional funding capacity of ~\$1.2bn – debt to be added progressively over time

# Implementation steps

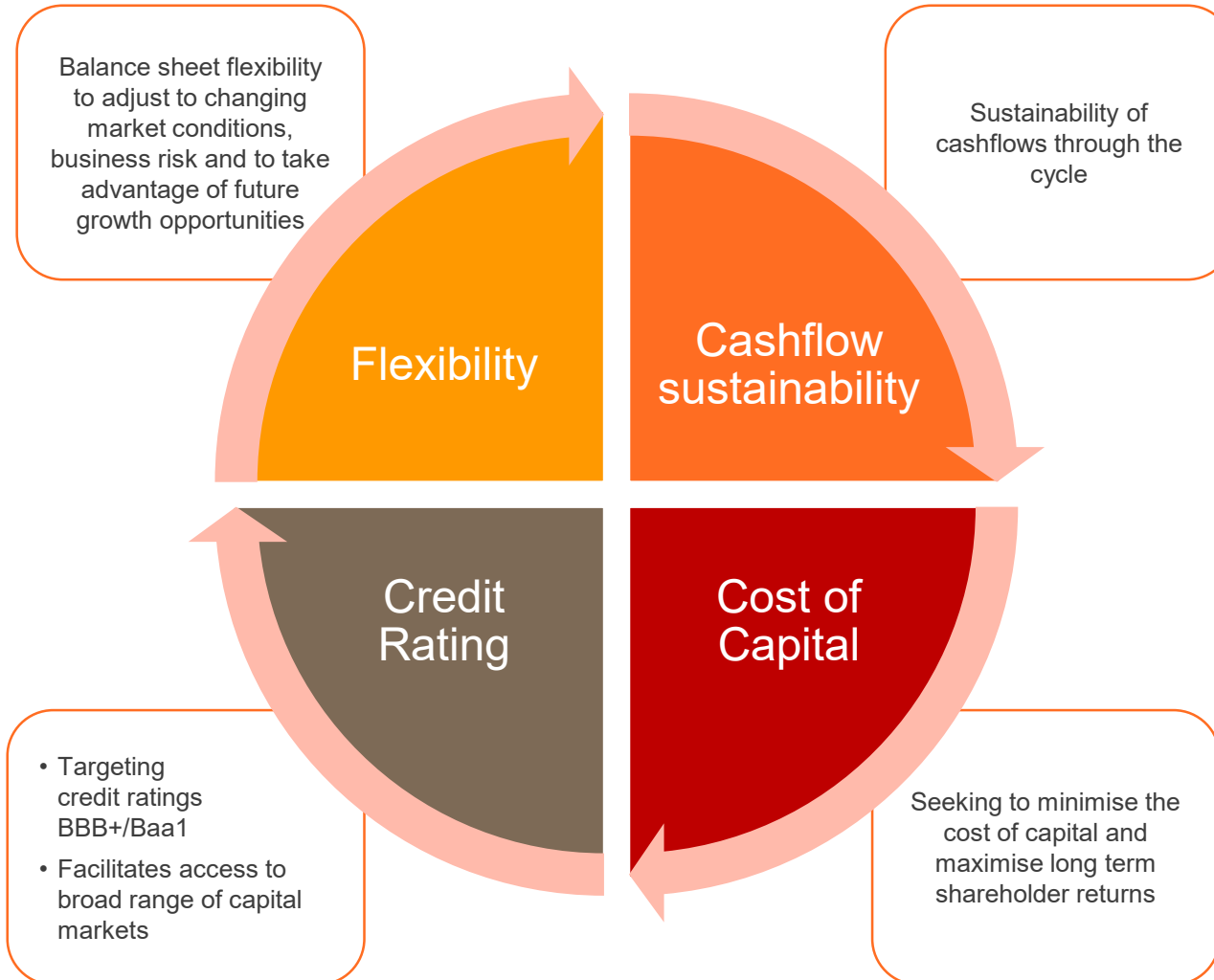
## Required to effect the share transfer of Network and establish independence from Operations

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- › Duty relief - Office of State Revenue (OSR) in Queensland
  - › An application for duty relief on the proposed restructure has been approved by the OSR relating to the transfer of shares and assets (estimated value \$300m)
  - › Under the Queensland duty regime, for the relief to apply Aurizon Holdings, Aurizon Operations and Aurizon Network will need to remain members of the same corporate group for 3 years from the date the transfer occurs
- › Credit ratings
  - › Credit rating agencies have been engaged on the proposed restructure and the requirement to establish a credit rating for Operations
- › Financing & other third party consents
  - › Including the necessary consents from financiers to amend the Group's current financing arrangements
- › Convertible Note (CN) issued by Network to Operations
  - › Early conversion of the CN into shares in Network held by Operations
- › Deed of Cross Guarantee
  - › Revoke the existing Deed of Cross Guarantee
  - › Establish a new Deed of Cross Guarantee for the consolidated Operations Group

# Capital structure objectives

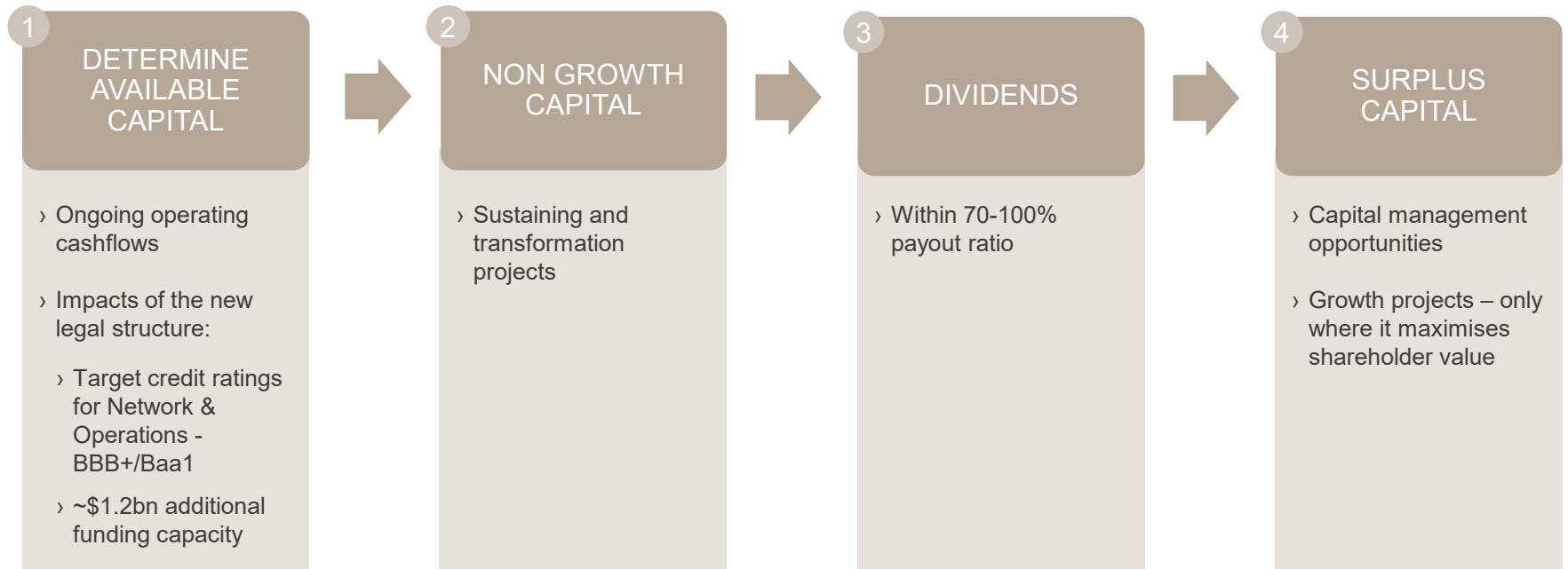
The objectives determine the appropriate credit ratings and gearing to ensure the optimal outcome for the Group and shareholders



# Prioritisation of capital

Surplus capital will be applied in line with Aurizon's capital allocation hierarchy

## CAPITAL ALLOCATION HIERARCHY

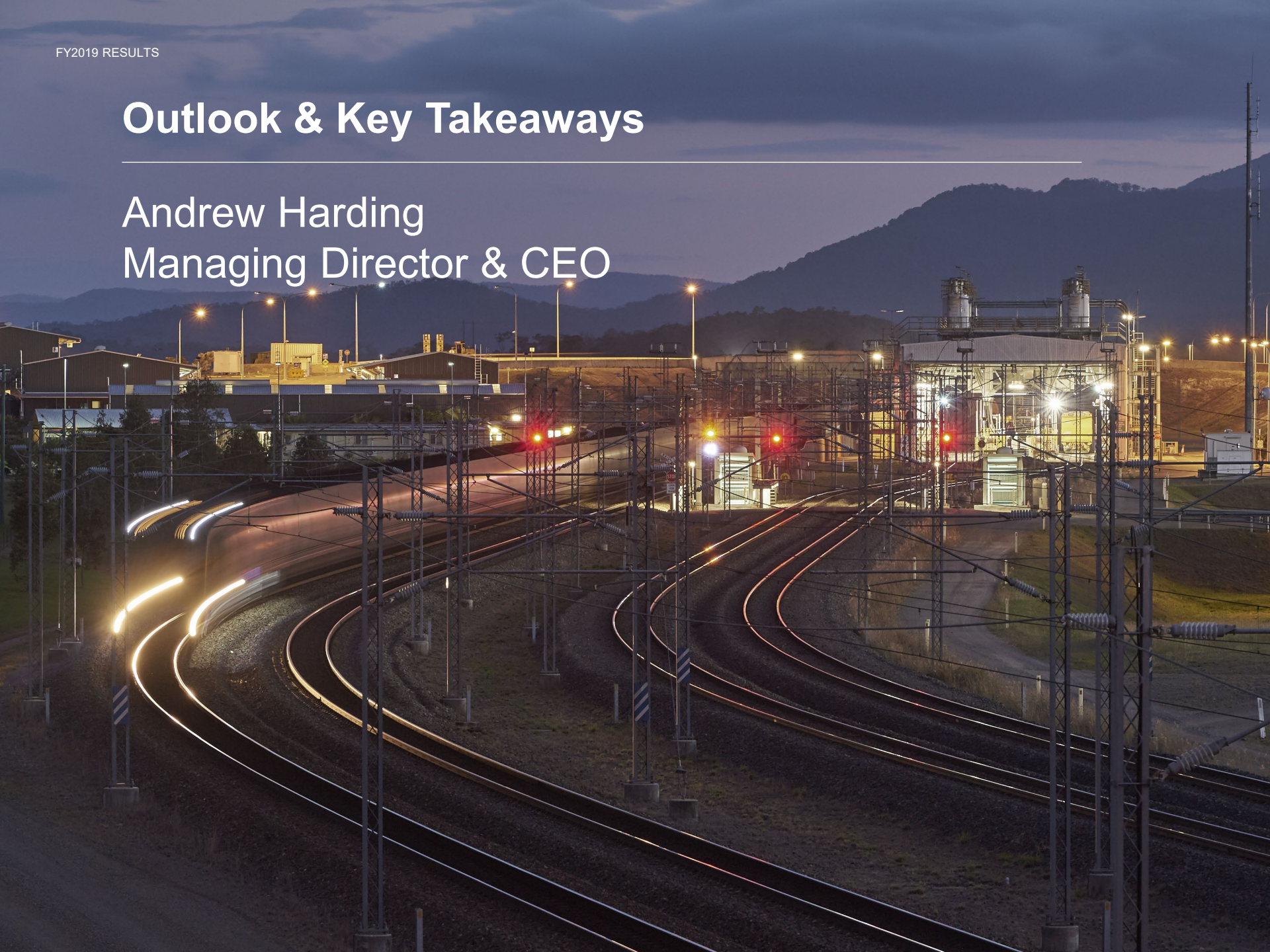


Capital management options influenced by low franking account balance

# Outlook & Key Takeaways

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Andrew Harding  
Managing Director & CEO



# FY2020 outlook

Group EBIT guidance \$880m – \$930m

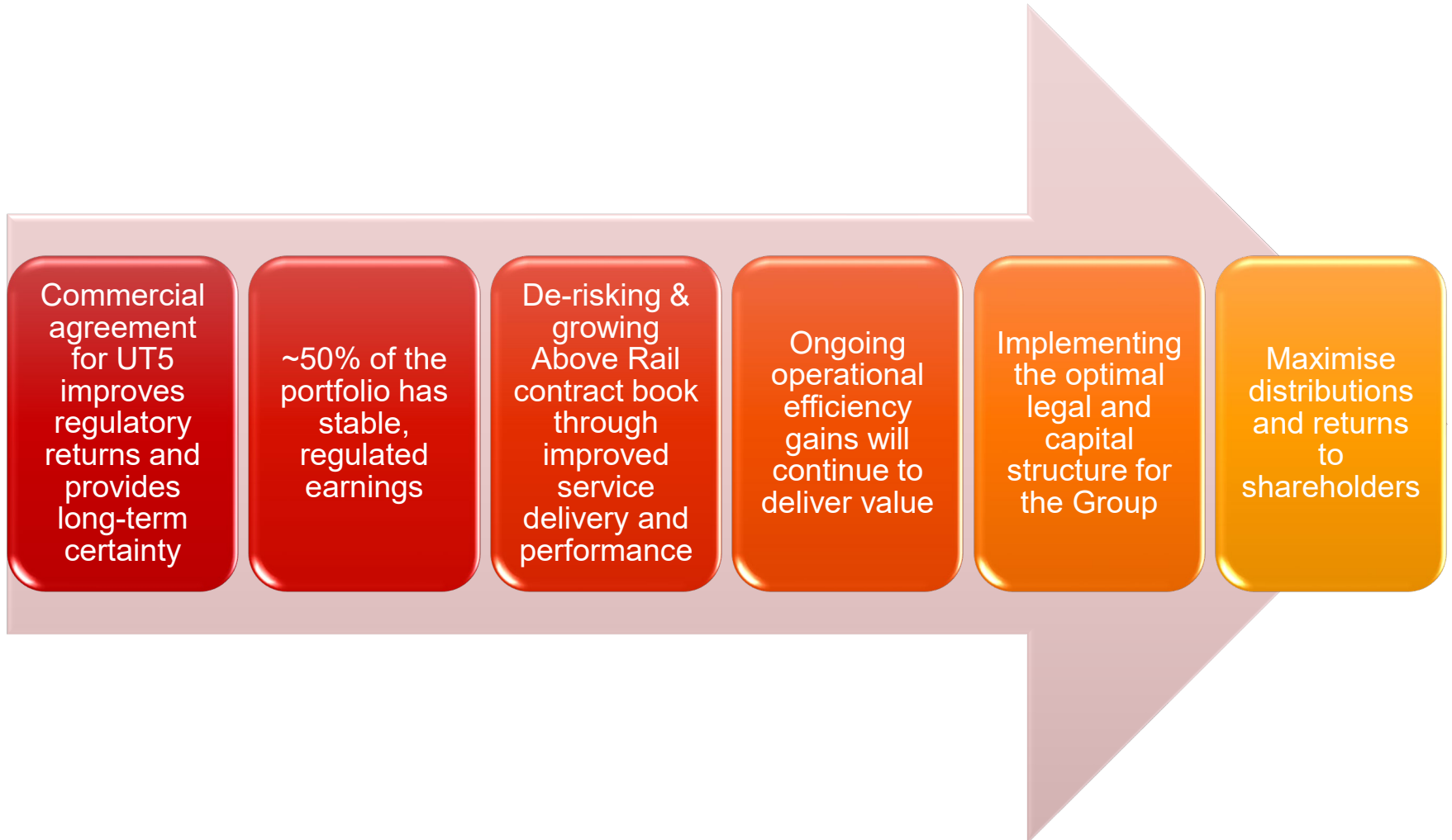
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## KEY ASSUMPTIONS

- › QCA approves UT5 customer deal during 1HFY2020 and an uplift in WACC from 5.9% to 6.3% assumed 2HFY2020
- › Above Rail Coal volumes of 220 - 230mt
- › Operational efficiency improvements remain a key driver in the business. Redundancy costs included in guidance
- › Excludes the Rail Grinding business
- › No major weather or industrial relations impacts

# Key messages

Aurizon has a simple strategy which enables the delivery of shareholder value



## Contact and further information

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ASX: AZJ  
US OTC: AZNNY

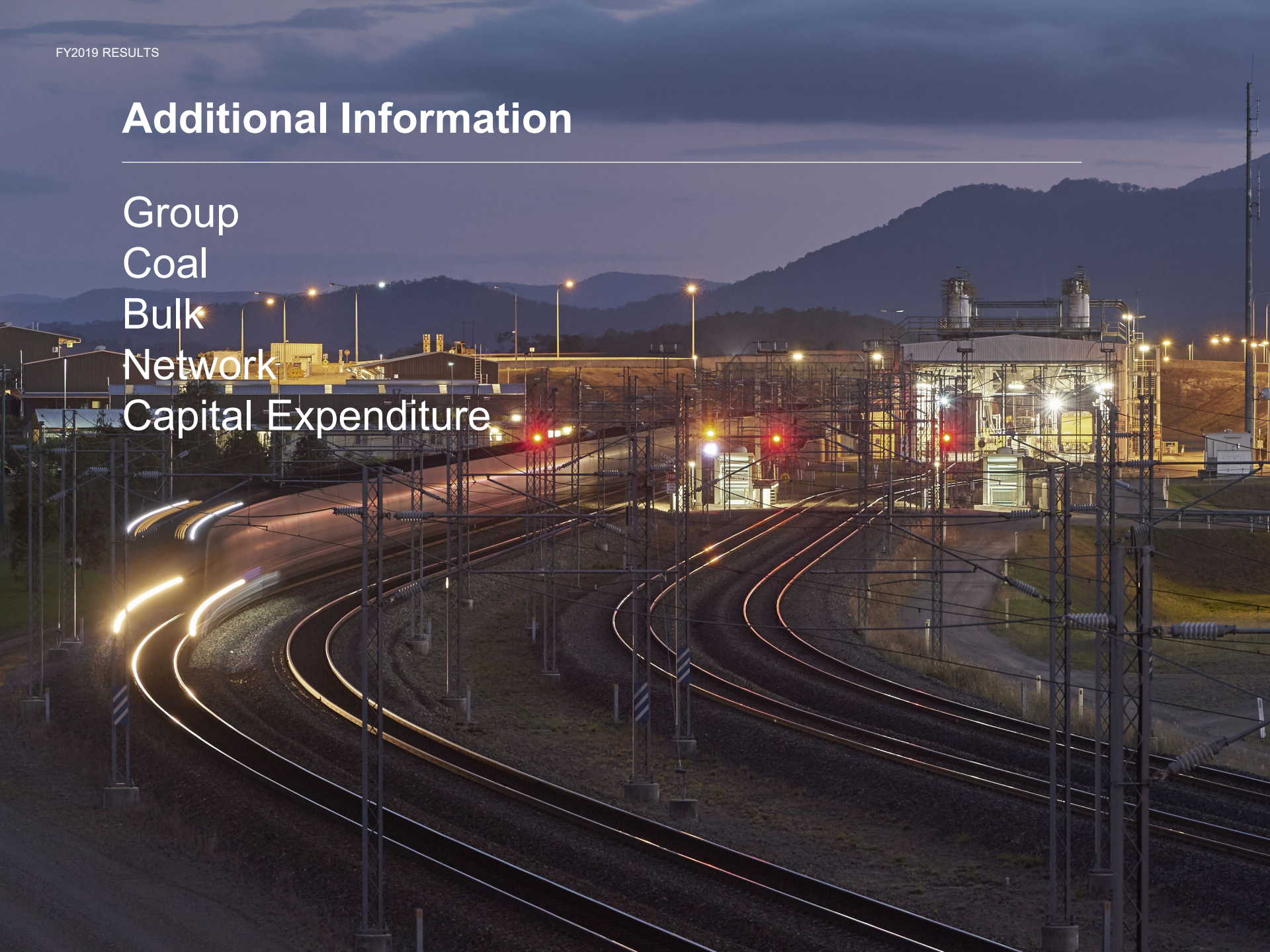




# Additional Information

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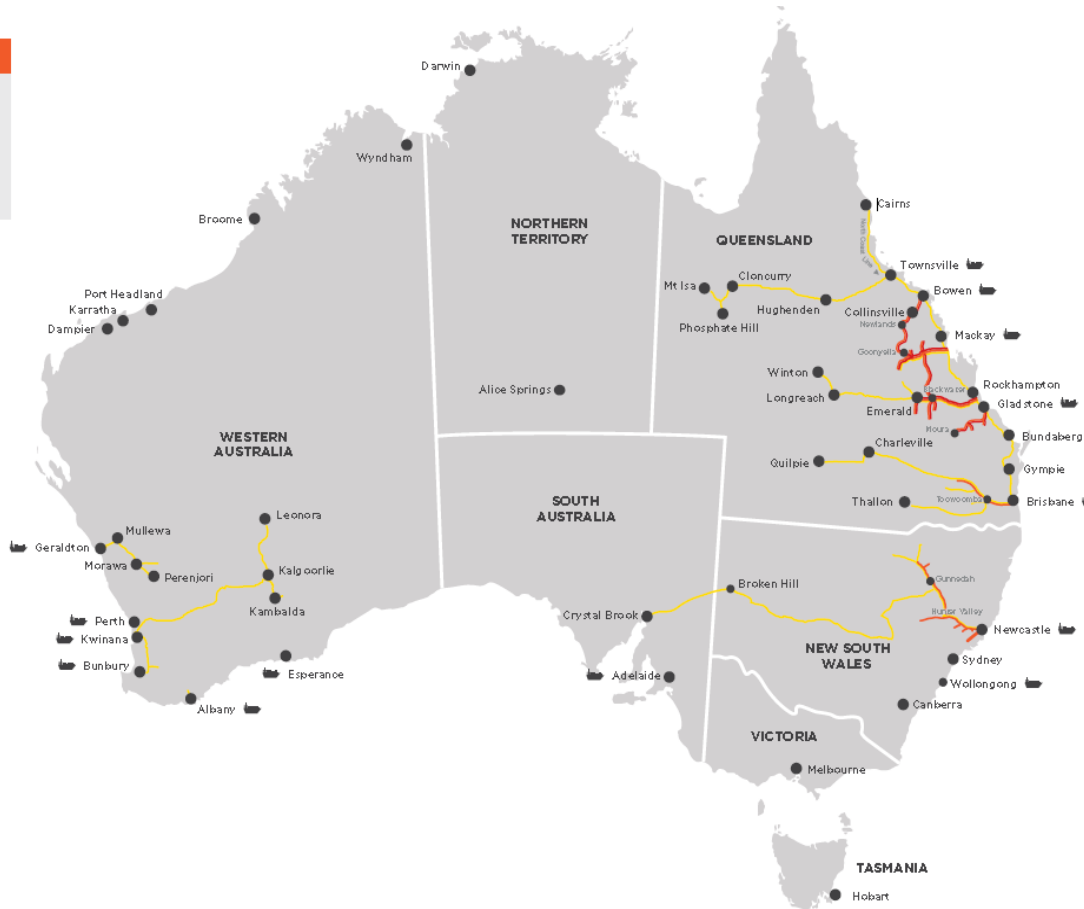
Group  
Coal  
Bulk  
Network  
Capital Expenditure



# Aurizon's rail haulage operations

**Legend**

- Coal
- CQCN (Network)
- Bulk
- City / town
- 🚢 Port



## KEY OPERATIONAL STATISTICS

### COMMODITIES

Coal, iron ore and bulk freight

### ROLLINGSTOCK

~500 active locomotives

### OPERATIONAL FOOTPRINT

~40 operational sites

### PEOPLE

More than 4,500 full-time employees

### WAGONS

11,000+ active wagons

# Aurizon's vision, purpose, values and strategic levers

Execution against the three strategic levers is aimed at driving differentiation, competitive advantage and sustainable performance

## VISION

The first choice for bulk commodity transport solutions

## PURPOSE

Growing regional Australia by delivering bulk commodities to the world

## STRATEGIC LEVERS



**OPTIMISE**

Accelerate cost competitiveness of Aurizon



**EXCEL**

Achieve regulatory reform and competitive advantage through asset efficiency



**EXTEND**

Position Aurizon for growth

## VALUES

SAFETY

PEOPLE

INTEGRITY

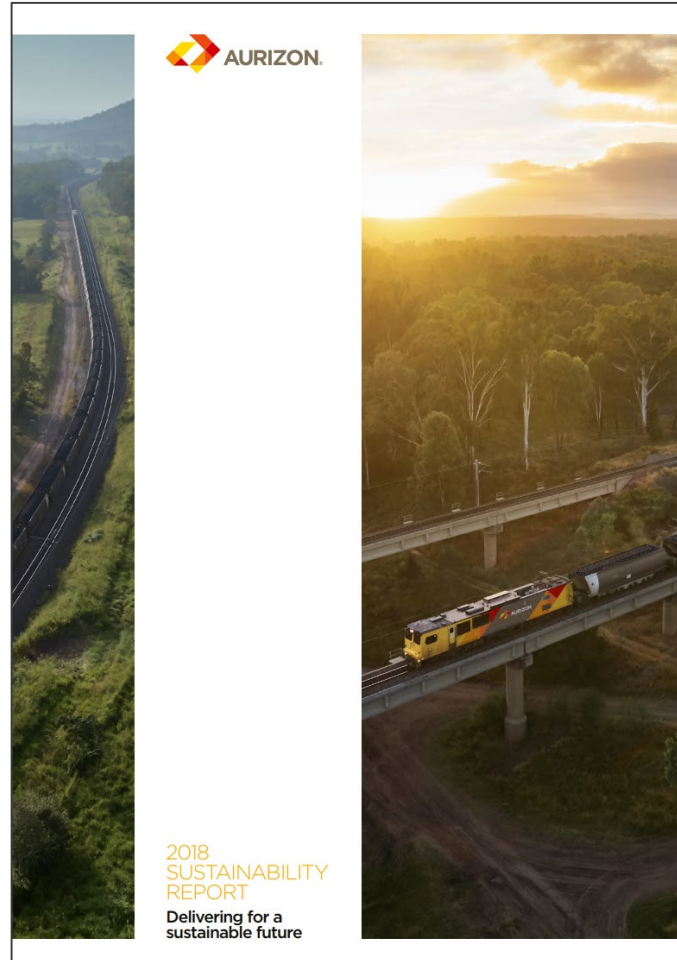
CUSTOMER

EXCELLENCE

# Sustainability

2019 will be the third year of TCFD disclosure for Aurizon

- › Aurizon takes a direct approach to reporting environmental, social and governance (ESG) disclosures with the publication of the annual Sustainability Report
- › In August 2019, Australian Council of Superannuation Investors (ACSI) rated Aurizon’s ESG disclosures as *Leading* for the fifth consecutive year
- › As at June 2019, Aurizon participates in FTSE4Good Index Series, MSCI ESG Ratings and Sustainalytics
- › Aurizon’s FY2018 response to climate-related risks was highlighted as an example of disclosure practice in the TCFD’s *2019 Status Report*
- › **Aurizon’s FY2019 Sustainability Report is scheduled for release in October 2019**



**OUR FY2018 SUSTAINABILITY HIGHLIGHTS**

**\$762 million**

was returned to our shareholders through dividends and share buybacks

**\$1.3 billion**

estimated spend in the economy

**21%**

of our workforce is female, up from 11.6% in 2011

**6%**

reduction in operational GHG emissions (Scope 1 and 2) since FY2017

**267 million tonnes**

of commodities hauled\*

**-75%**

of our people now work in regional locations across Australia

\*Excludes intermodal.



We report against the Task Force on Climate-related Financial Disclosures (TCFD) as recommended by the Financial Stability Board (FSB)



**FTSE4Good**

Aurizon Holdings remains a member of the FTSE4Good Index following the June 2019 index review



ESG rating of AA as at February 2019.



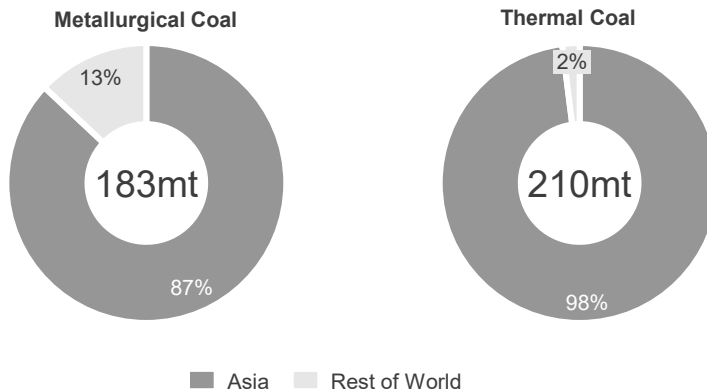
**SUSTAINALYTICS**

ESG rating of "Average Performer" as at March 2019

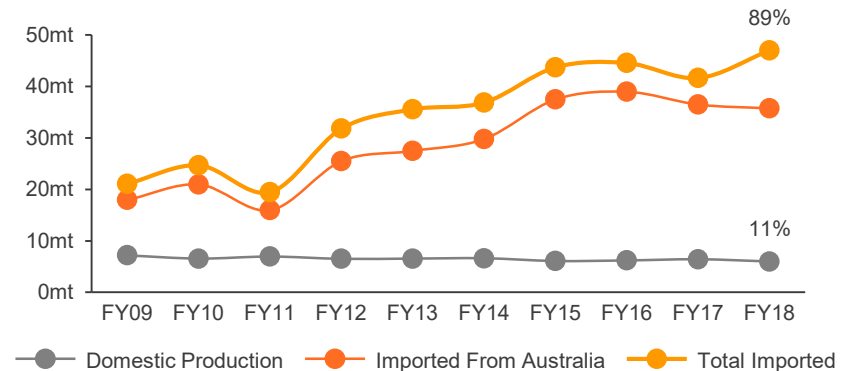
# Future of Coal

Australian export coal is dependent on the global traded market, driven by regional demand in Asia and preference for higher quality coal

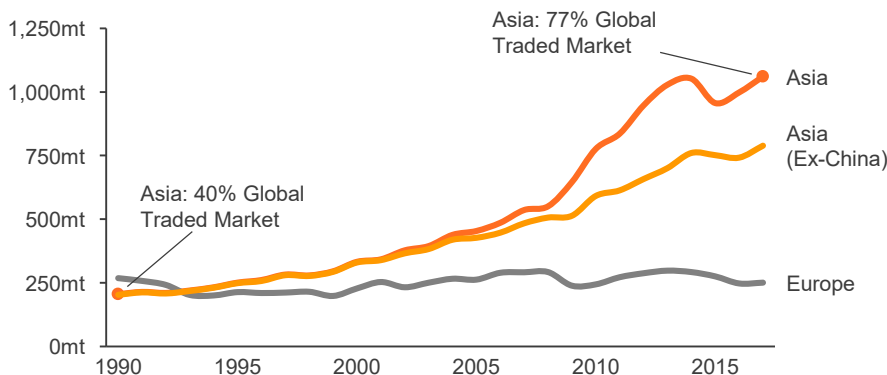
## AUSTRALIA COAL EXPORT VOLUME SPLIT: FY2019<sup>1</sup>



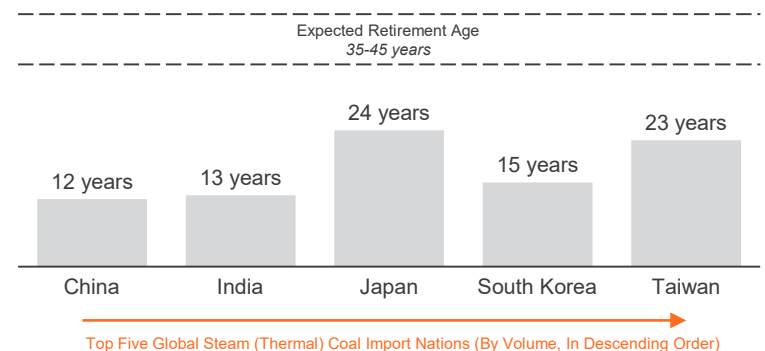
## INDIA: COKING (METALLURGICAL) COAL REQUIREMENTS<sup>3</sup>



## COAL IMPORT VOLUME: SELECT REGIONS<sup>2</sup>



## AVERAGE AGE OF COAL-FIRED ELECTRICITY CAPACITY<sup>4</sup>



Sources: 1. Australian Bureau of Statistics, 2. International Energy Agency, World Coal Information 2018, 3. India Ministry of Coal, Coal Directory of India (multiple years), Provisional Coal Statistics (2017-18). Note: India financial year (April to March). Domestic coking coal production includes washed coal (only), 4. Platts UDI Electric Power Plants Database (March 2019).  
Notes: mt = million tonnes

# Enterprise Agreements

| EA  | # Staff Covered | Term (years)  | Expiry Date      | Headline Increases |        |        |        | Comments          |
|---|-----------------|---------------|------------------|--------------------|--------|--------|--------|-------------------|
|   |                 |               |                  | Year 1             | Year 2 | Year 3 | Year 4 |                   |
| WA Rollingstock Maintenance                                     | 100             | 4             | 10 May 2021      | 1.0%               | 1.5%   | 1.75%  | 1.75%  | Complete          |
| WA Rail Operations  | 420             | 4             | 30 June 2022     | 1.5%               | 2.0%   | 2.0%   | 2.0%   | Complete          |
| NSW Coal  | 310             | 3             | 10 November 2021 | 2.5%               | 2.5%   | 2.5%   |        | Complete          |
| QLD Staff   | 920             | 4             | 30 January 2023  | 2.1%               | 2.1%   | 2.25%  | 2.25%  | Complete          |
| QLD Infrastructure  | 550             | 4             | 27 May 2023      | 2.1%               | 2.1%   | 2.25%  | 2.25%  | Complete          |
| QLD Coal*<br>• Traincrew & transport operators<br>• Maintenance | 1280            | 3             | TBA              | 2.5%               | 2.3%   | 2.25%  |        | Awaiting approval |
|   |                 |               | TBA              | 2.0%               | 2.0%   | 2.0%   |        | Awaiting approval |
| QLD Bulk  | 370             | In bargaining |                  |                    |        |        |        |                   |

\* Coal agreement has received approval in an employee ballot. Awaiting FWC approval

# Additional information

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## Group

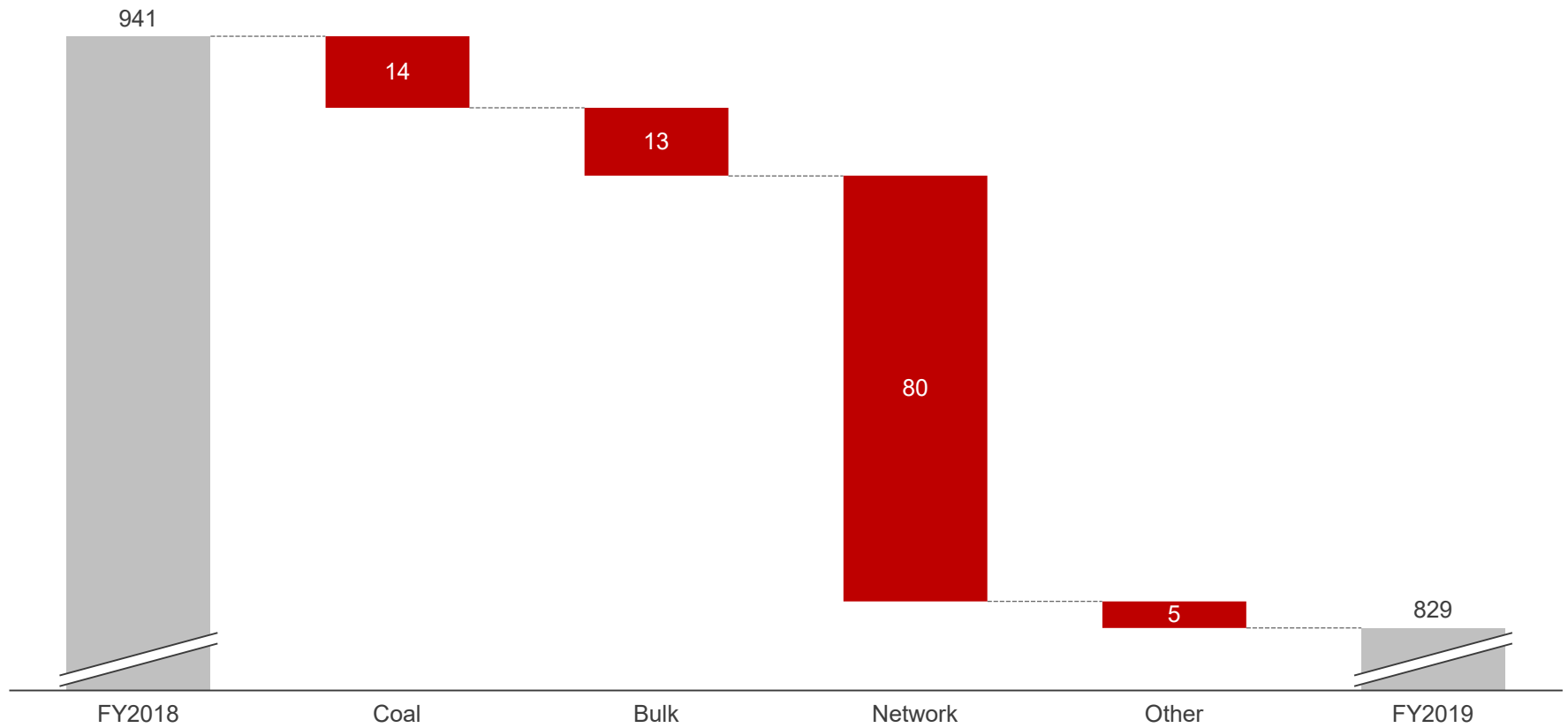


# Financial highlights<sup>1</sup> (underlying)

| \$m                  | FY2019    | FY2018    | Variance |
|----------------------|-----------|-----------|----------|
| Revenue              | 2,907.6   | 3,112.7   | (7%)     |
| Operating costs      | (1,536.0) | (1,646.6) | 7%       |
| EBITDA               | 1,371.6   | 1,466.1   | (6%)     |
| EBIT                 | 829.0     | 940.6     | (12%)    |
| NPAT                 | 473.3     | 542.1     | (13%)    |
| EPS (cps)            | 23.8      | 26.9      | (12%)    |
| Total dividend (cps) | 23.8      | 27.1      | (12%)    |
| ROIC                 | 9.7%      | 10.9%     | (1.2ppt) |
| Gearing              | 41.7%     | 42.3%     | 0.6ppt   |



# Underlying group EBIT bridge (\$m)



## EBIT by business unit (underlying)

| \$m                     | FY2019       | FY2018       | Variance     |
|-------------------------|--------------|--------------|--------------|
| Coal                    | 415.1        | 428.6        | (3%)         |
| Bulk                    | 37.3         | 50.1         | (26%)        |
| Network                 | 400.3        | 480.6        | (17%)        |
| Other                   | (23.7)       | (18.7)       | (27%)        |
| <b>EBIT<sup>1</sup></b> | <b>829.0</b> | <b>940.6</b> | <b>(12%)</b> |

# Group operating highlights<sup>1</sup>

| \$m  | FY2019 | FY2018 | Variance |
|--|--------|--------|----------|
| Above Rail <sup>2</sup> Revenue / NTK (\$'000 NTK) | 37.7   | 38.1   | (1%)     |
| Labour Costs <sup>3</sup> / Revenue                | 26.0%  | 24.4%  | (1.6ppt) |
| NTK / FTE (MNTK)                                   | 12.5   | 13.2   | (5%)     |
| EBITDA Margin – Underlying                         | 47.2%  | 47.1%  | 0.1ppt   |
| Operating Ratio – Underlying                       | 71.5%  | 69.8%  | (1.7ppt) |
| NTK (bn)   | 59.0   | 63.8   | (8%)     |
| Tonnes (m)   | 258.9  | 267.1  | (3%)     |
| People (FTE)                                       | 4,728  | 4,835  | 2%       |

1. Continuing operations  
 2. Above Rail includes Coal & Bulk  
 3. Excludes redundancy costs

## Other profit & loss (underlying)

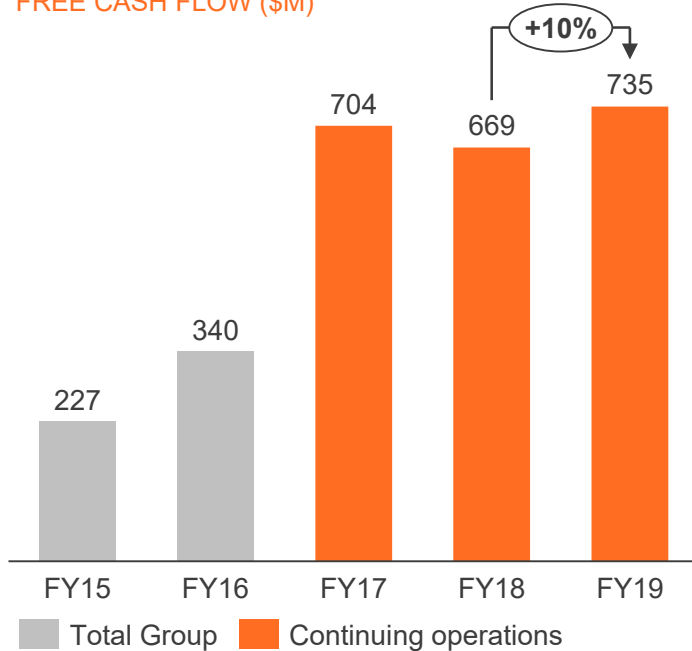
| \$m                           | FY2019        | FY2018        | Variance     |
|-------------------------------|---------------|---------------|--------------|
| Revenue                       | 82.2          | 90.8          | (9%)         |
| Total operating expenses      | (96.1)        | (99.7)        | 4%           |
| <b>EBITDA</b>                 | <b>(13.9)</b> | <b>(8.9)</b>  | <b>(56%)</b> |
| Depreciation and amortisation | (9.8)         | (9.8)         | -            |
| <b>EBIT</b>                   | <b>(23.7)</b> | <b>(18.7)</b> | <b>(27%)</b> |

# Quarterly above rail tonnes – June quarter 2019

|                                      | Quarter Ending |             |             |             |             | Quarter Jun-19 vs. Jun-18 | Year Financial to date |              | Variance     |
|--------------------------------------|----------------|-------------|-------------|-------------|-------------|---------------------------|------------------------|--------------|--------------|
|                                      | Jun-18         | Sep-18      | Dec-18      | Mar-19      | Jun-19      | %                         | Jun-19                 | Jun-18       | %            |
| <b>Coal volumes (mt)</b>             |                |             |             |             |             |                           |                        |              |              |
| CQCN                                 | 38.9           | 38.0        | 38.4        | 36.4        | 39.5        | 2%                        | 152.3                  | 152.5        | -            |
| NSW & SEQ                            | 15.8           | 14.2        | 15.9        | 15.3        | 16.6        | 5%                        | 62.0                   | 59.9         | 4%           |
| <b>Total</b>                         | <b>54.7</b>    | <b>52.2</b> | <b>54.3</b> | <b>51.7</b> | <b>56.1</b> | <b>3%</b>                 | <b>214.3</b>           | <b>212.4</b> | <b>1%</b>    |
| <b>Coal NTK (bn)</b>                 |                |             |             |             |             |                           |                        |              |              |
| CQCN                                 | 9.7            | 9.7         | 9.5         | 9.1         | 10.0        | 3%                        | 38.3                   | 38.3         | -            |
| NSW & SEQ                            | 3.1            | 2.7         | 3.2         | 3.1         | 3.2         | 3%                        | 12.2                   | 12.1         | 1%           |
| <b>Total</b>                         | <b>12.8</b>    | <b>12.4</b> | <b>12.7</b> | <b>12.2</b> | <b>13.2</b> | <b>3%</b>                 | <b>50.5</b>            | <b>50.4</b>  | <b>-</b>     |
| <b>Bulk volumes (mt)</b>             | <b>13.3</b>    | <b>11.5</b> | <b>12.1</b> | <b>10.3</b> | <b>10.7</b> | <b>(20%)</b>              | <b>44.6</b>            | <b>54.7</b>  | <b>(18%)</b> |
| <b>Bulk NTK (bn)</b>                 | <b>3.4</b>     | <b>2.3</b>  | <b>2.5</b>  | <b>1.7</b>  | <b>2.0</b>  | <b>(41%)</b>              | <b>8.5</b>             | <b>13.4</b>  | <b>(37%)</b> |
| <b>Total Above Rail Volumes (mt)</b> | <b>68.0</b>    | <b>63.7</b> | <b>66.4</b> | <b>62.0</b> | <b>66.8</b> | <b>(2%)</b>               | <b>258.9</b>           | <b>267.1</b> | <b>(3%)</b>  |

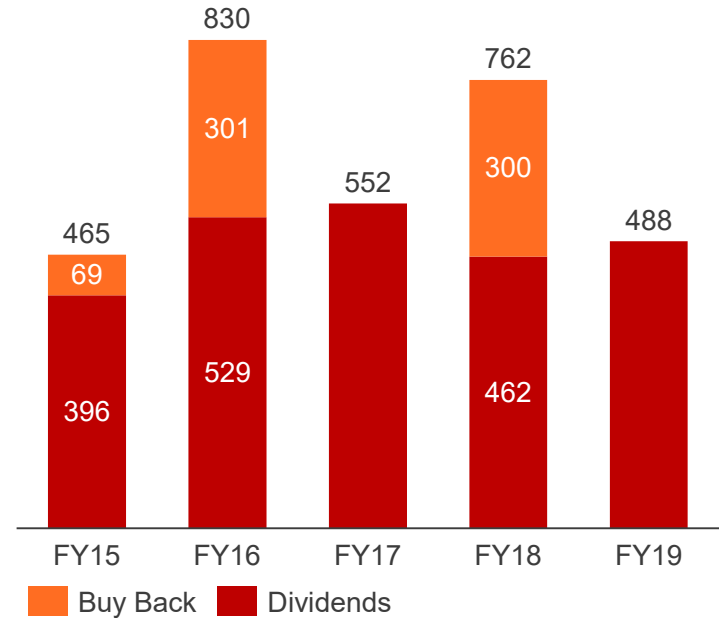
# Cashflow and shareholder returns

FREE CASH FLOW (\$M)



- > FCF benefited from the receipt of the Cliffs termination payment
- > Impact of UT5 true up in 1HFY2020 through payment to customers - ~\$93m including GAPE

SHAREHOLDER RETURNS (\$M)



- > Final dividend 12.4cps declared at 100% payout of NPAT. 5% lower than prior year due to lower NPAT, impacted by UT5 true up
- > 100% payout ratio maintained since 2HFY2015

# Balance sheet summary

| \$m   | 30 June 2019     | 30 June 2018     |
|---|------------------|------------------|
| Assets classified as held for sale <sup>1</sup> | 108.4            | 108.0            |
| Other current assets                            | 631.2            | 698.2            |
| Property, plant & equipment                     | 8,536.3          | 8,659.9          |
| Other non-current assets                        | 425.2            | 315.7            |
| <b>Total assets</b>                             | <b>9,701.1</b>   | <b>9,781.8</b>   |
| Liabilities classified as held for sale         | (3.8)            | (12.7)           |
| Other current liabilities                       | (795.7)          | (735.6)          |
| Total borrowings                                | (3,369.8)        | (3,501.9)        |
| Other non-current liabilities                   | (854.4)          | (801.5)          |
| <b>Total liabilities</b>                        | <b>(5,023.7)</b> | <b>(5,051.7)</b> |
| <b>Net assets</b>                               | <b>4,677.4</b>   | <b>4,730.1</b>   |
| <b>Gearing - net debt / (net debt + equity)</b> | <b>41.7%</b>     | <b>42.3%</b>     |

1. Assets related to discontinued operations at 30 June 2019 - \$42.9m and 30 June 2018 - \$106.1m

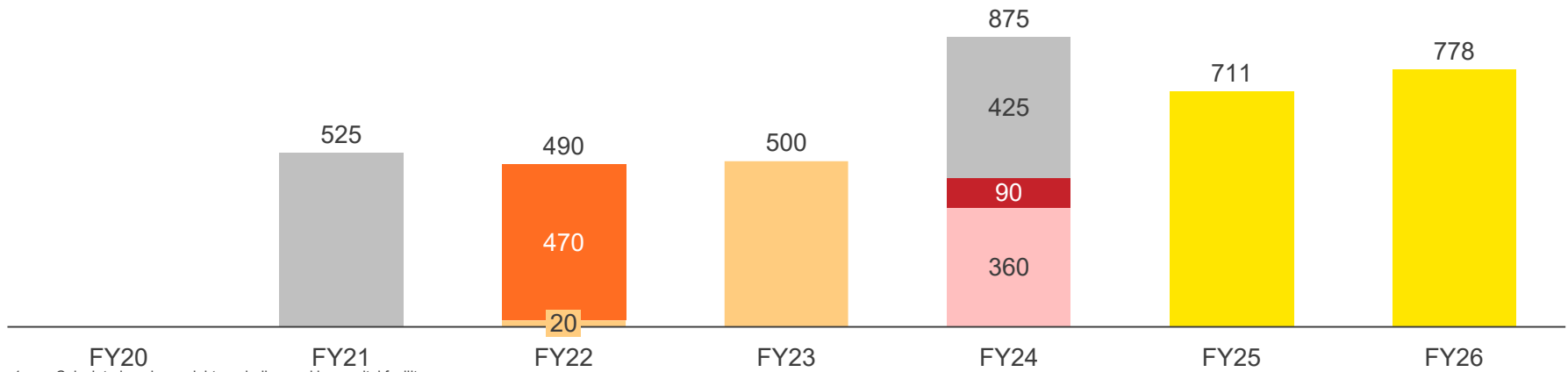
# Funding update

## FY2019 FUNDING ACTIVITY

- › Aurizon Finance cancelled existing bank debt syndicated facilities and replaced with bilateral facilities totalling \$450m, with maturity extended to November 2023

| KEY DEBT METRICS  | FY2019    | FY2018    |
|---|-----------|-----------|
| Weighted average maturity <sup>1</sup>                    | 4.3 years | 4.7 years |
| Group interest cost on drawn debt                         | 4.5%      | 4.5%      |
| Group Gearing <sup>2</sup>                                | 41.7%     | 42.3%     |
| Network Gearing <sup>3</sup><br>(incl AFDs <sup>4</sup> ) | 58.7%     | 62.4%     |
| Credit Rating (S&P/Moody's)                               | BBB+/Baa1 | BBB+/Baa1 |

## MATURITY PROFILE (\$M)



1. Calculated on drawn debt, excluding working capital facility  
 2. Group Gearing – net debt/net debt plus equity  
 3. Network Gearing – net debt/RAB  
 4. Access Facilitation Deed

■ Network - Drawn Bank Debt   
 ■ Network - AMTN   
 ■ Corporate - Drawn Bank Debt  
■ Network - Undrawn Bank Debt   
 ■ Network - EMTN   
 ■ Corporate - Undrawn Bank Debt



# Reconciliation of borrowings

|   | \$m            | Commentary   |
|---|----------------|--|
| Total debt including working capital facility | 3,147.8        | › Non-current debt on a Cash basis   |
| <i>Reconciliation to Financial Statements</i> |                |  |
| Add/(less):                                   |                |  |
| Capitalised transaction costs                 | (9.2)          | › Transaction costs directly attributable to borrowings are capitalised to the balance sheet and amortised to the income statement in accordance with AASB 9, e.g. refinancing costs |
| Discounts on bonds                            | (10.2)         | › Discounts on mid-term-notes capitalised to the balance sheet and unwound to the income statement in accordance with AASB 9   |
| MTM adjustment on bonds                       | 241.4          | › Fair value hedge MTM adjustment on bonds in accordance with AASB 9   |
| Total adjustments                             | 222.0          |  |
| <b>Total borrowings per financial report</b>  | <b>3,369.8</b> | › Current and non-current borrowings   |

# Significant Items

| \$m  | FY2019        | FY2018        | Variance  |
|--|---------------|---------------|-----------|
| <b>Continuing operations</b>               | -             | <b>25.7</b>   | -         |
| Asset impairments - Bulk                   | -             | (31.7)        | -         |
| Cliffs contract exit                       | -             | 34.5          | -         |
| Redundancy benefit                         | -             | 22.9          | -         |
|  |               |               |           |
| <b>Discontinued operation - Intermodal</b> | <b>(11.4)</b> | <b>(74.7)</b> | <b>nm</b> |

# Redundancy cost information

| Year   | Redundancy costs included in underlying EBIT (\$m) | Redundancy costs classified as Significant items (\$m) |
|--------|--|--|
| FY2011 | 2  | 63   |
| FY2012 | 15   | -  |
| FY2013 | -  | 96   |
| FY2014 | -  | 69   |
| FY2015 | 36   | -  |
| FY2016 | 24   | -  |
| FY2017 | 5  | 116  |
| FY2018 | 17   | (10)   |
| FY2019 | 21   | (1)  |

- › Redundancy costs since IPO have been included in underlying EBIT as well as classified as a significant item
- › Aurizon classifies redundancy costs as significant in the notes to the financial statements, 4E, 4D and investor presentations when the amounts are considered material
- › Redundancy costs are presented for total Group (Continuing and Discontinued operations)

# Dividend history

|                              | Payment Date      | Amount per share<br>(cents) | Franking | Payout Ratio      |
|------------------------------|-------------------|-----------------------------|----------|-------------------|
| FY2019 Final                 | 23 September 2019 | 12.4                        | 70%      | 100% <sup>1</sup> |
| FY2019 Interim               | 25 March 2019     | 11.4                        | 70%      | 100% <sup>1</sup> |
| <b>FY2019 Total Dividend</b> |                   | <b>23.8</b>                 |          |                   |
| FY2018 Final                 | 24 September 2018 | 13.1                        | 60%      | 100% <sup>1</sup> |
| FY2018 Interim               | 26 March 2018     | 14.0                        | 50%      | 100% <sup>1</sup> |
| <b>FY2018 Total Dividend</b> |                   | <b>27.1</b>                 |          |                   |
| FY2017 Final                 | 25 September 2017 | 8.9                         | 50%      | 100%              |
| FY2017 Interim               | 27 March 2017     | 13.6                        | 70%      | 100%              |
| <b>FY2017 Total dividend</b> |                   | <b>22.5</b>                 |          |                   |
| FY2016 Final                 | 26 September 2016 | 13.3                        | 70%      | 100%              |
| FY2016 Interim               | 29 March 2016     | 11.3                        | 70%      | 100%              |
| <b>FY2016 Total dividend</b> |                   | <b>24.6</b>                 |          |                   |
| FY2015 Final                 | 28 September 2015 | 13.9                        | 30%      | 100%              |
| FY2015 Interim               | 23 March 2015     | 10.1                        | 0%       | 70%               |
| <b>FY2015 Total dividend</b> |                   | <b>24.0</b>                 |          |                   |
| FY2014 Final                 | 22 September 2014 | 8.5                         | 0%       | 70%               |
| FY2014 Interim               | 28 March 2014     | 8.0                         | 80%      | 65%               |
| <b>FY2014 Total dividend</b> |                   | <b>16.5</b>                 |          |                   |

The relevant final dividend dates are:

- › Ex-dividend date 26 August 2019
- › Record date 27 August 2019

1. Payout ratio on underlying NPAT for continuing operations

# Impact of AASB 16 Leases

The Group will adopt AASB 16 from 1 July 2019

- › The adoption of AASB 16 will result in almost all previously recognised operating leases being recognised on the balance sheet. Under the new standard an asset (right to use the leased item) and a finance liability to pay rentals are recognised
- › The Group has elected to apply the Modified Retrospective Approach when transitioning to the new standard. The Group will not be required to restate comparative information
- › Impact on the financial accounts:
  - › Increase in total assets of \$97.7m, including recognition of a right of use asset in PP&E and lease receivables
  - › Increase in total liabilities of \$96.2m, including recognition of lease liabilities
  - › Increase in equity of \$1.5m, representing the impact on retained earnings on adoption of the modified retrospective transition approach
  - › Estimated increase to EBIT of \$0.5m and a decrease in profit before tax of \$2.8m for FY2020
- › With the introduction of the new lease accounting standard Aurizon has reviewed the current ROIC calculation and simplified the definition of invested capital which will be applied from FY2020

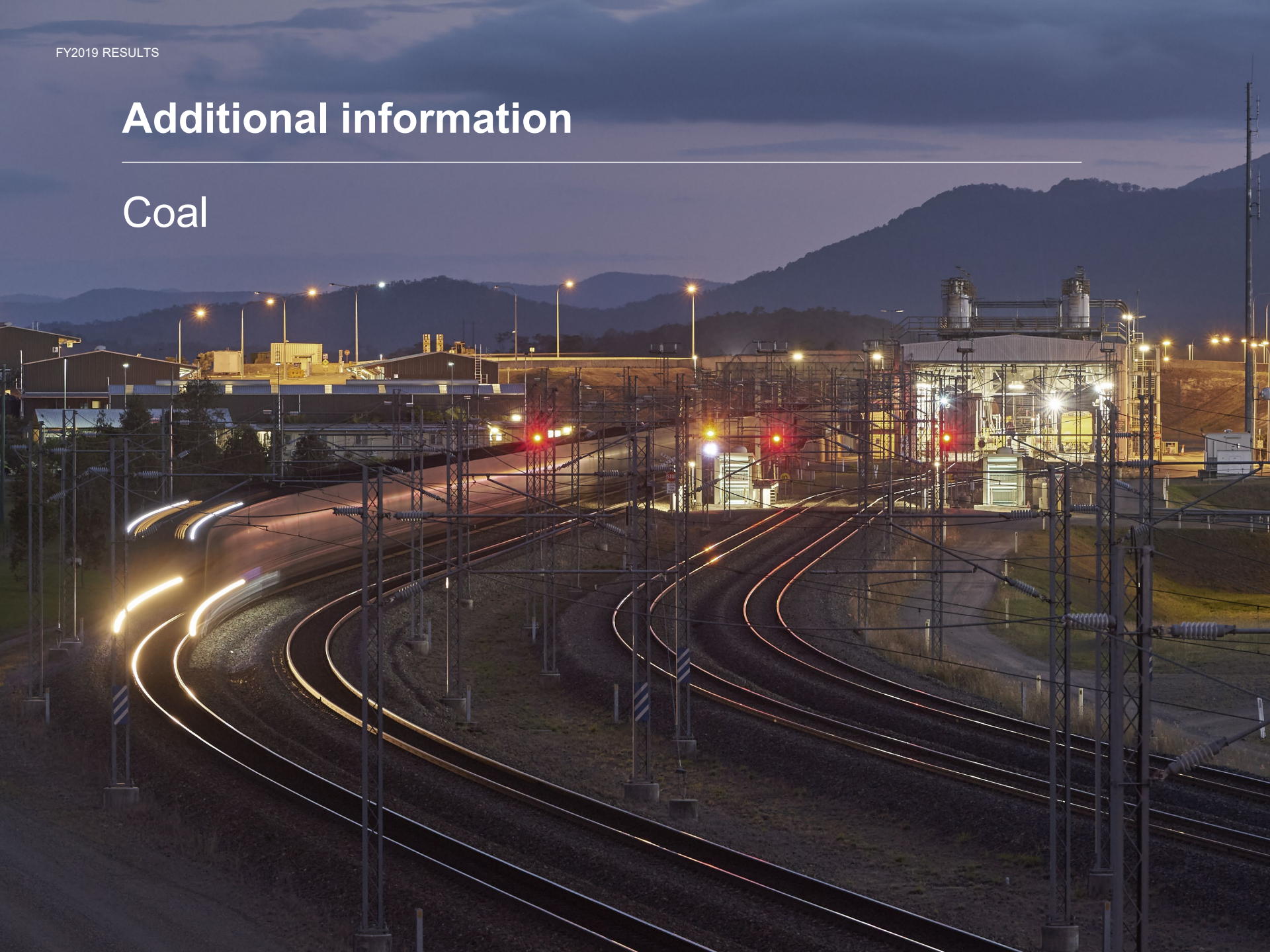
## ESTIMATED IMPACT ON BALANCE SHEET

| <b>ASSETS</b>                  | <b>\$m</b> |
|--------------------------------|------------|
| <b>Current Assets</b>          |            |
| Other assets                   | 5.0        |
| <b>Non Current assets</b>      |            |
| Property, plant & equipment    | 51.2       |
| Other assets                   | 41.5       |
| <b>LIABILITIES</b>             |            |
| <b>Current liabilities</b>     |            |
| Provisions                     | 0.1        |
| Other liabilities              | (9.2)      |
| <b>Non Current liabilities</b> |            |
| Provisions                     | 2.1        |
| Other liabilities              | (89.2)     |
| <b>Net assets</b>              | <b>1.5</b> |
| <b>EQUITY</b>                  |            |
| Retained earnings              | (1.5)      |

# Additional information

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## Coal

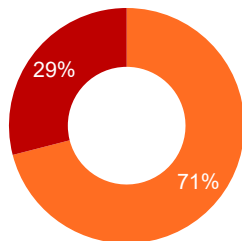


# Coal snapshot

As at 30 June 2019



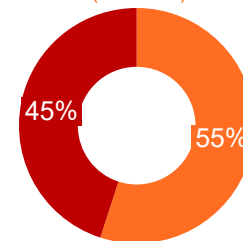
TONNES



- CQCN
- NSW/SEQ

HAULAGE BREAKDOWN

(estimate)

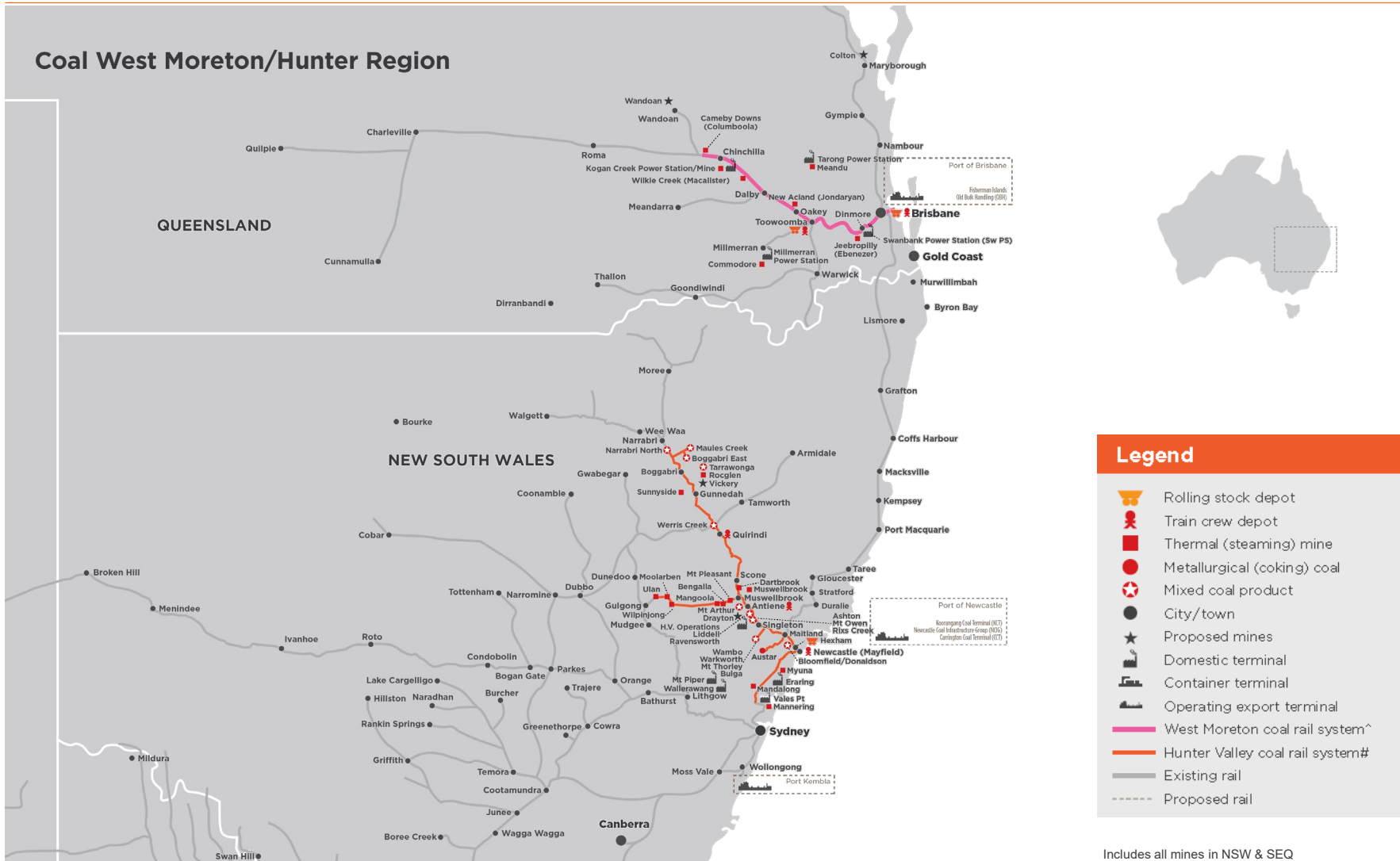


- Thermal Coal
- Metallurgical Coal





# Coal operations – NSW & South East Queensland (SEQ)



## Coal profit and loss (underlying)

| \$m  | FY2019         | FY2018         | Variance    |
|--|----------------|----------------|-------------|
| Tonnes (m)                                 | 214.3          | 212.4          | 1%          |
| Above Rail                                 | 1,236.2        | 1,207.8        | 2%          |
| Track Access                               | 487.7          | 598.1          | (18%)       |
| Other                                      | 0.9            | 7.3            | (88%)       |
| <b>Total Revenue</b>                       | <b>1,724.8</b> | <b>1,813.2</b> | <b>(5%)</b> |
| Operating Expenses                         | (1,115.0)      | (1,202.0)      | 7%          |
| <b>EBITDA</b>                              | <b>609.8</b>   | <b>611.2</b>   | <b>-</b>    |
| Depreciation and amortisation              | (194.7)        | (182.6)        | (7%)        |
| <b>EBIT</b>                                | <b>415.1</b>   | <b>428.6</b>   | <b>(3%)</b> |
| Operating Ratio                            | 75.9%          | 76.4%          | 0.5ppt      |
| Operating Ratio (excluding access revenue) | 66.4%          | 64.7%          | (1.7ppt)    |

# Coal financial and operating metrics

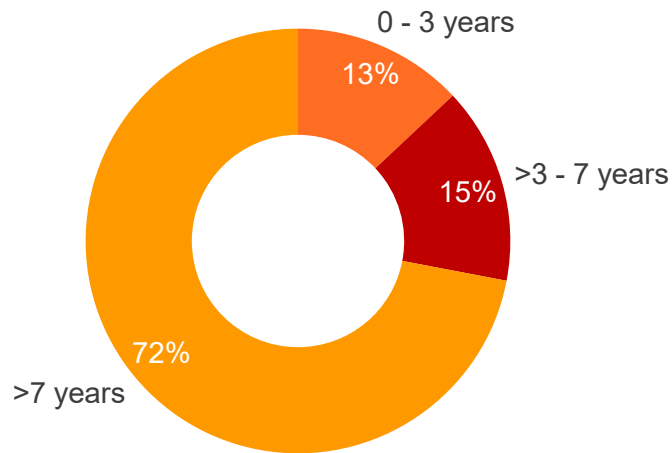
|  | FY2019 | FY2018 | Variance  |
|--|--------|--------|-----------|
| Tonnes (m)   | 214.3  | 212.4  | 1%        |
| NTKs (bn)  | 50.5   | 50.4   | -         |
| Above Rail Revenue /NTK (\$'000 NTK)                   | 24.5   | 24.0   | 2%        |
| Opex (excl access)/NTK (\$'000 NTK)                    | 16.6   | 15.4   | (8%)      |
| Locomotive Productivity (000's NTK / Active loco days) | 419.9  | 462.8  | (9%)      |
| Wagon Productivity (000's NTK / Active wagon days)     | 16.1   | 16.4   | (2%)      |
| Payload (tonnes)                                       | 7,496  | 7,447  | 1%        |
| Velocity (km/hr)                                       | 22.8   | 23.2   | (2%)      |
| Fuel Consumption (l/d GTK)                             | 2.93   | 2.91   | (1%)      |
| Contract Utilisation                                   | 90%    | 93%    | (3.0 ppt) |

## Coal haulage tonnes (mt) by system

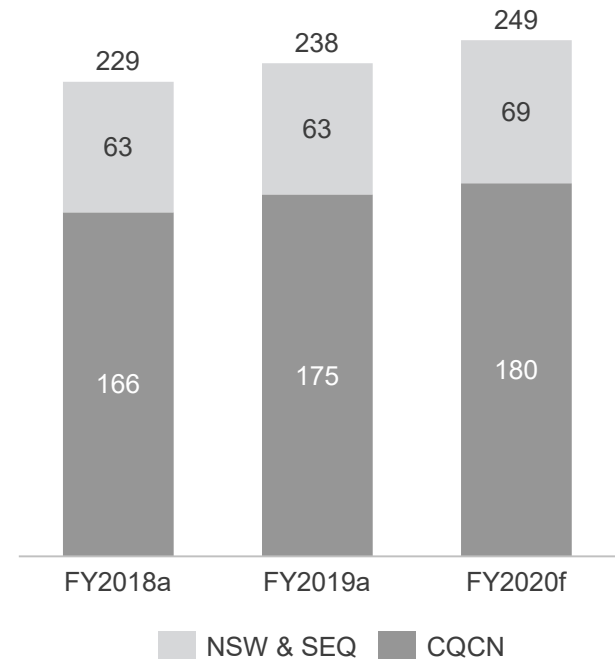
|                            | FY2019       | FY2018       | Variance  |
|----------------------------|--------------|--------------|-----------|
| <b>CQCN</b>                |              |              |           |
| Newlands                   | 18.8         | 20.4         | (8%)      |
| Goonyella                  | 61.0         | 62.4         | (2%)      |
| Blackwater                 | 58.9         | 58.5         | 1%        |
| Moura                      | 13.6         | 11.2         | 21%       |
| <b>Total CQCN</b>          | <b>152.3</b> | <b>152.5</b> | <b>-</b>  |
| <b>NSW &amp; SEQ</b>       |              |              |           |
| West Moreton               | 7.4          | 7.6          | (3%)      |
| Hunter Valley              | 54.6         | 52.3         | 4%        |
| <b>Total NSW &amp; SEQ</b> | <b>62.0</b>  | <b>59.9</b>  | <b>4%</b> |
| <b>Total Coal</b>          | <b>214.3</b> | <b>212.4</b> | <b>1%</b> |

# Coal contract portfolio

**COAL CONTRACT PORTFOLIO EXPIRY PROFILE  
(AS AT 30 JUNE 2019)<sup>1</sup>**



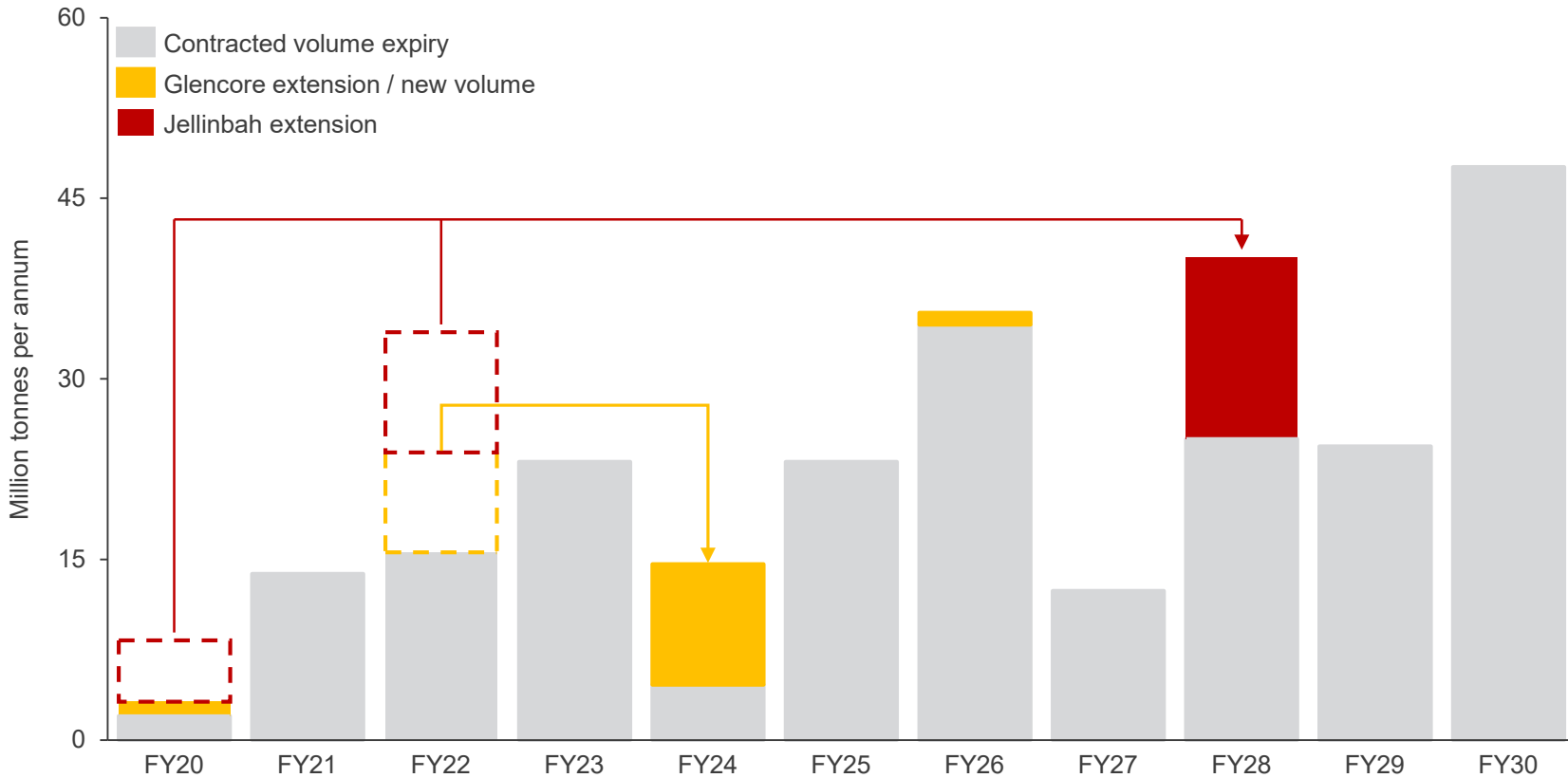
**ANNUALISED FORECAST COAL CONTRACTED  
VOLUMES (MTPA)<sup>1</sup>**



1. This represents the contracted tonnes as at 30 June 2019 and includes nominations, options and other uncertain events that have the potential to cause variance in AZJ contracted tonnes. It also incorporates the Glencore contract extensions and additional volume signed after 30 June 2019

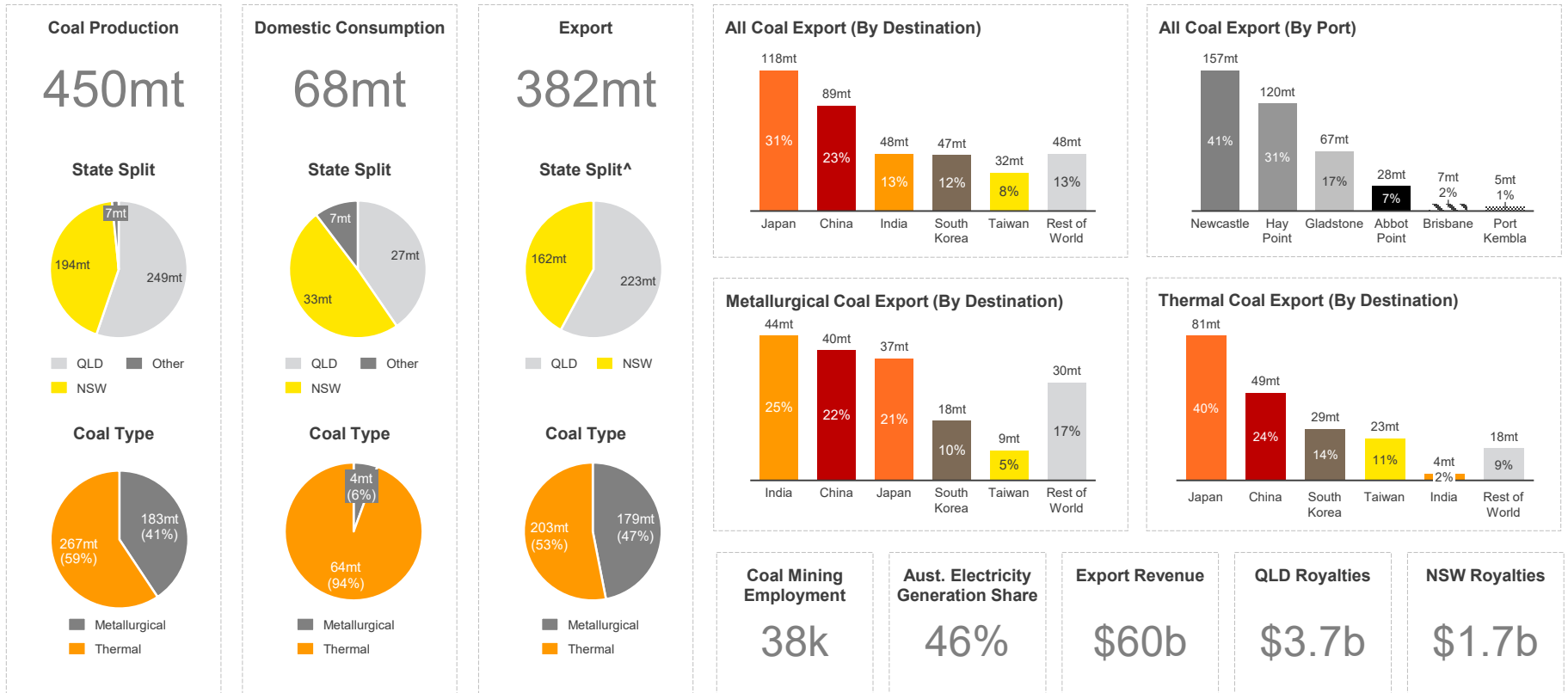
# Coal contract portfolio

## AURIZON COAL CONTRACT VOLUME EXPIRY BY YEAR (MTPA – AS AT 30 JUNE 2019)



- Notes:**
- > This represents the maximum contracted tonnes as at 30 June 2019, adjusted for the Glencore contract extensions and additional volume signed after 30 June 2019. Announced contract tonnages may not necessarily align with current contract tonnages.
  - > Incorporates contract extension options where applicable.
  - > Includes immaterial variations to volume/term not announced to market.

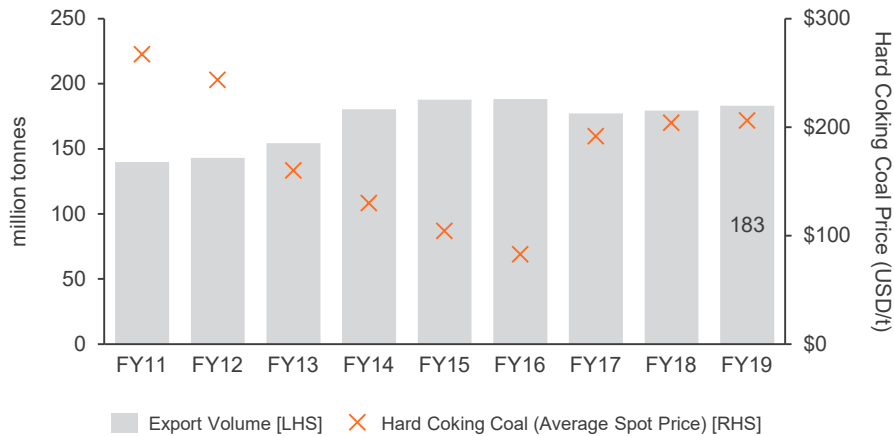
# Australia FY2018 Coal Supply Summary



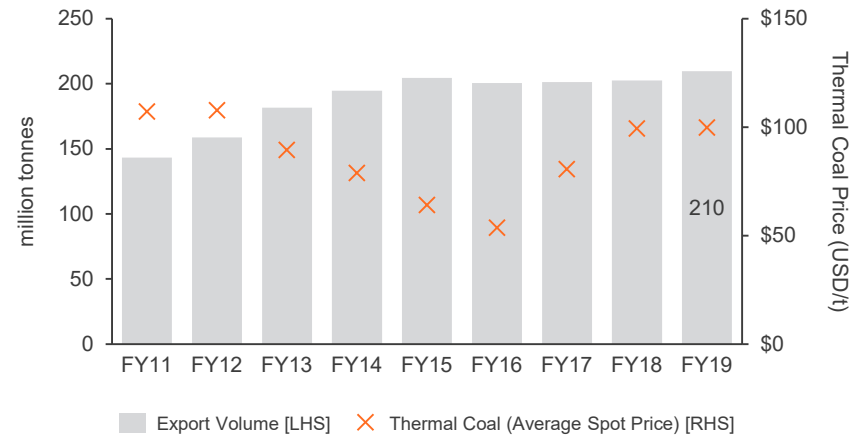
^Due to different sources, the sum of state export volume may not equal the national total. **Sources - Coal Production:** Volume (saleable coal), state split and coal type sourced from Office of Chief Economist (OCE) Resources and Energy Quarterly June 2019. **Domestic Consumption:** Volume calculated using production (OCE) less exports (OCE). **Export Volume** and coal type sourced from OCE. **Export state split percentage** sourced from port/terminal reporting and applied to OCE volume. **All Coal Export (By Destination):** Includes anthracite volume, sourced from Australian Bureau of Statistics (ABS) Customised Report. **All Coal Export (By Port):** Sourced from respective port/terminal reporting. **Metallurgical/Thermal Export (By Destination):** Sourced from ABS, Customised Report. **Employment:** ABS Labour Account Australia, year ended 30 June 2018. **Australian Electricity Generation Share:** Data for FY17 (GWh, black coal only), sourced from Department of the Environment & Energy, Australian Energy Update 2018. **Export Revenue:** Sourced from ABS, Customised Report. **QLD Royalties:** Sourced from QLD Treasury Mid-Year Fiscal & Economic Review 2018-19. **NSW Royalties:** Sourced from NSW Department of Planning & Environment.

# Coal Market | Australia

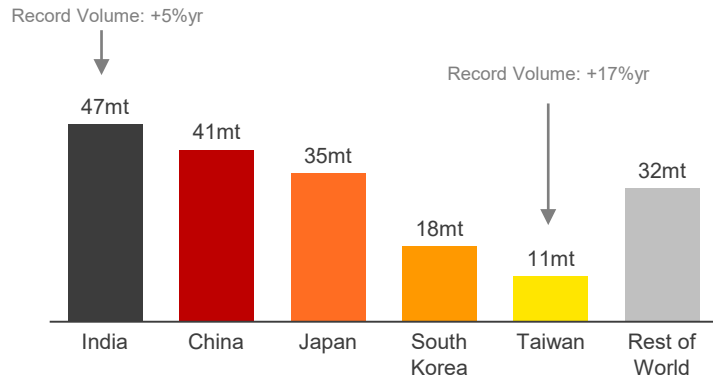
## AUSTRALIA: METALLURGICAL COAL EXPORT



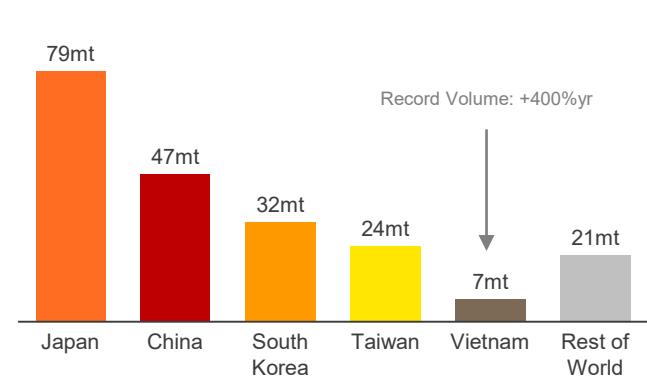
## AUSTRALIA: THERMAL COAL EXPORT



## AUSTRALIA: METALLURGICAL COAL EXPORT (FY2019)



## AUSTRALIA: THERMAL COAL EXPORT (FY2019)

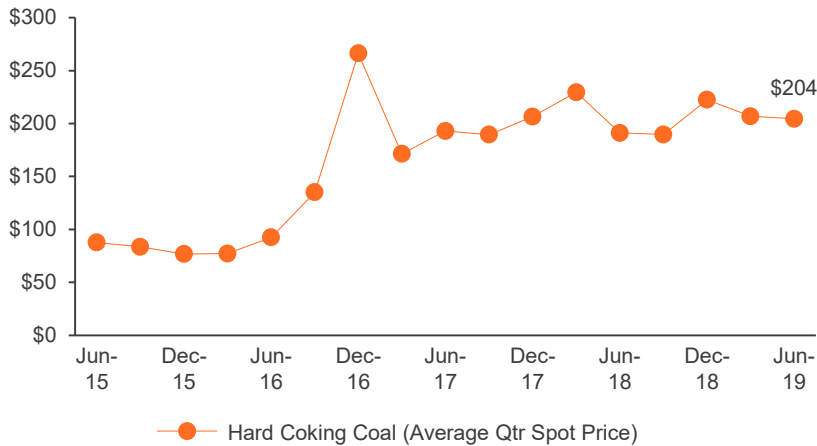


Sources/Notes: Export Volume (and country split) - Australian Bureau of Statistics, Customised Report. Hard Coking Coal Price - Platts (Peak Downs Region product). Thermal Coal Price - Intercontinental Exchange (Newcastle 6,300 kcal/kg Gross As Received product).

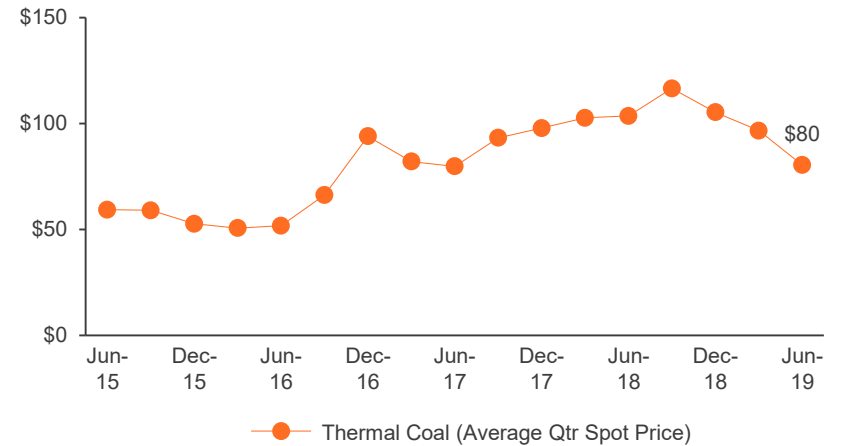


# Coal Price | Coal Capital & Exploration Expenditure

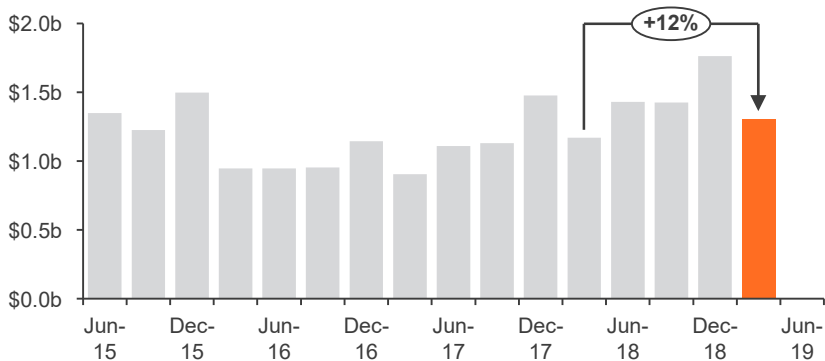
**HARD COKING COAL SPOT PRICE (US\$/t FOB)**



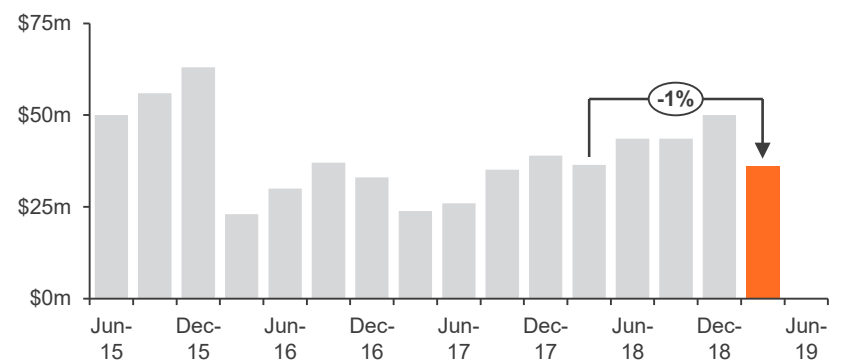
**THERMAL COAL SPOT PRICE (US\$/t FOB)**



**COAL CAPITAL EXPENDITURE (AUD)**



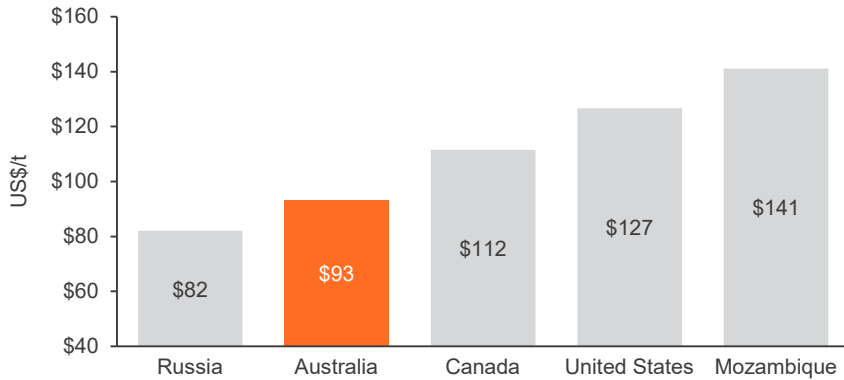
**COAL EXPLORATION EXPENDITURE (AUD)**



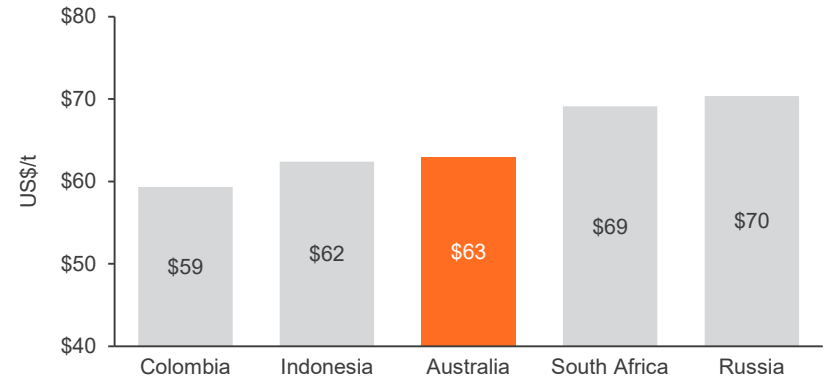
Sources/Notes: Hard Coking Coal Price – Platts (Peak Downs Region product). Thermal Coal Price - Intercontinental Exchange (Newcastle 6,300 kcal/kg Gross As Received product). Coal Capital & Exploration Expenditure: Australian Bureau of Statistics. FOB = Free On Board

# Australia coal competitiveness

**METALLURGICAL COAL CASH COSTS** (US\$/t, CFR INDIA, 2019)

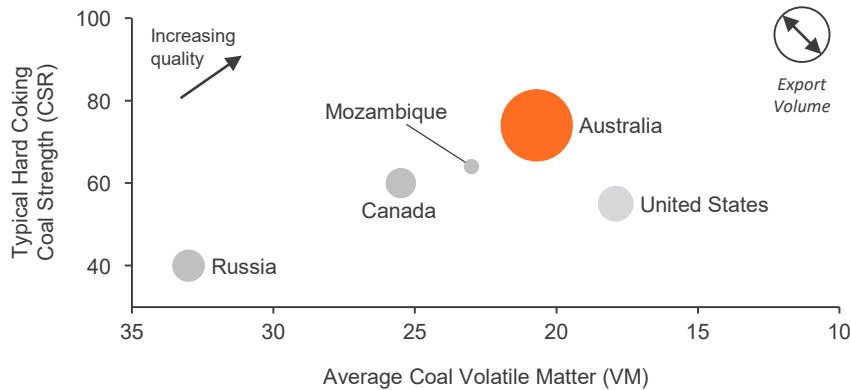


**THERMAL COAL CASH COSTS** (US\$/t, CFR JAPAN, 2019)

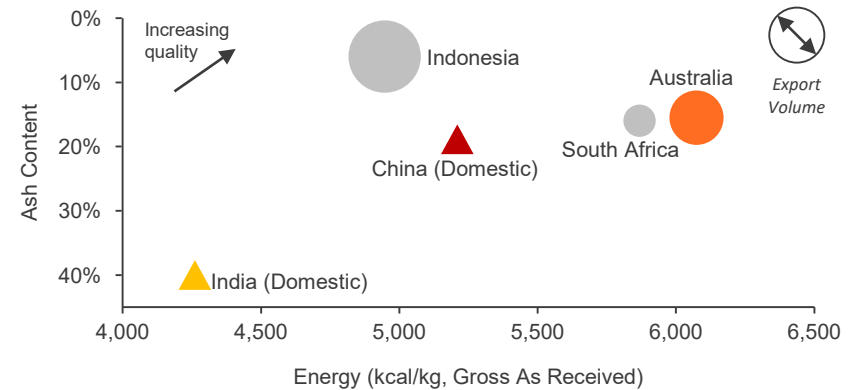


Note: Thermal Cash Costs (FOB) are energy-adjusted to 6,300 kcal/kg (Gross As Received)

**METALLURGICAL COAL QUALITY**



**THERMAL COAL QUALITY**

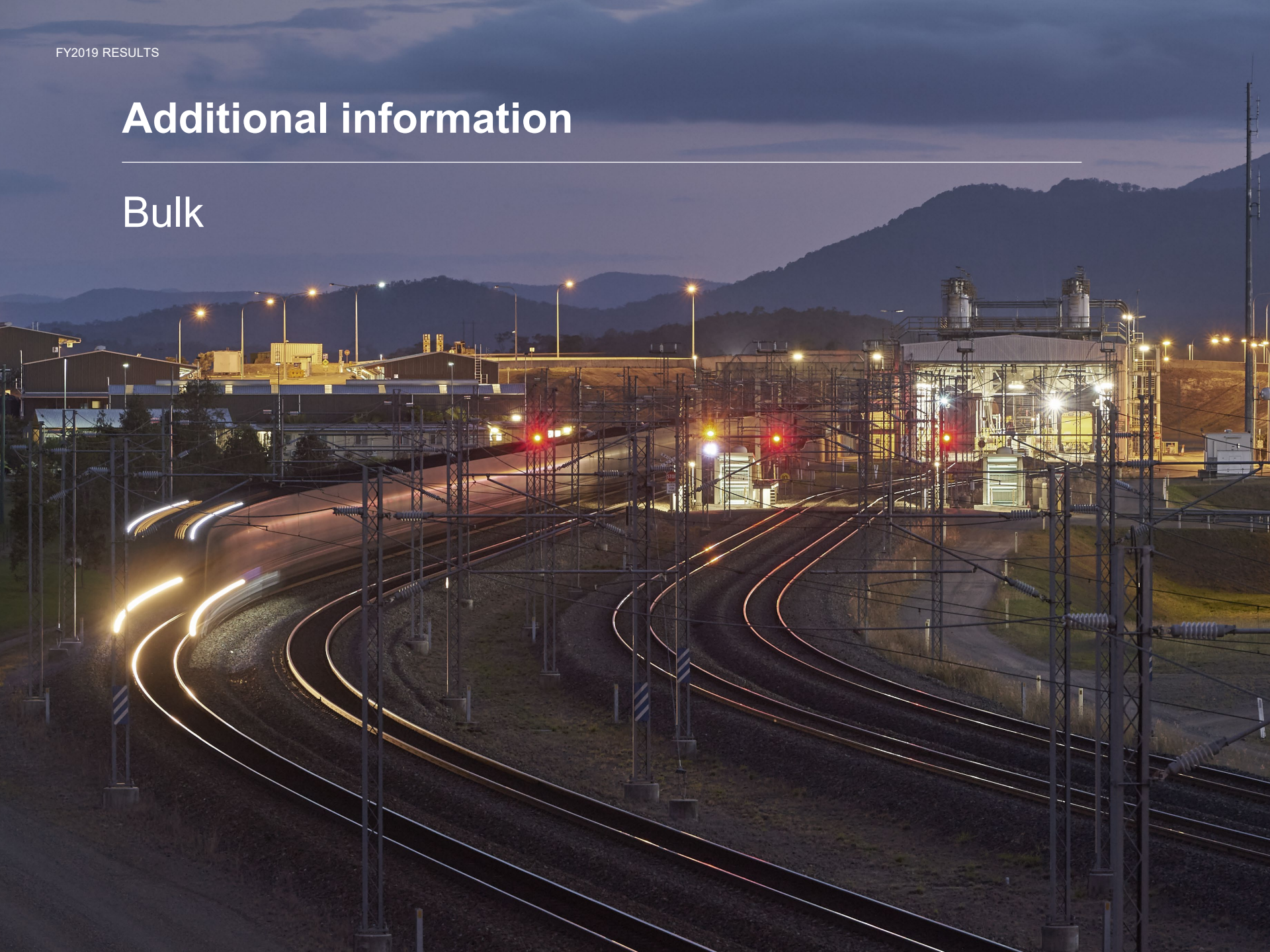


Sources/Notes: **Cash Costs:** Wood Mackenzie Coal Cost Curves (Data: May 2019, Reference Year: 2019), Wood Mackenzie Global Coal Markets Tool (Data: 2019 1H, Reference Year: 2019), Sea freight export terminal assumptions: US – East Coast, Canada – West Coast, Australia – Hay Point (Metallurgical) & Newcastle (Thermal), Russia - East. **Metallurgical Coal Quality:** Wood Mackenzie Global Coal Markets Tool (2019 1H). **Thermal Coal Quality:** Wood Mackenzie Coal Cost Curves (Data: May 2019, Reference Year: 2019), Wood Mackenzie Coal Supply Data Tool (Q1 2019, Reference Year: 2019), India Ministry of Coal Provisional Coal Statistics 2017-18, IEA Coal Medium-Term Market Report 2016, Indonesia Coal Mining Association, Richards Bay benchmark specifications (Platts).

# Additional information

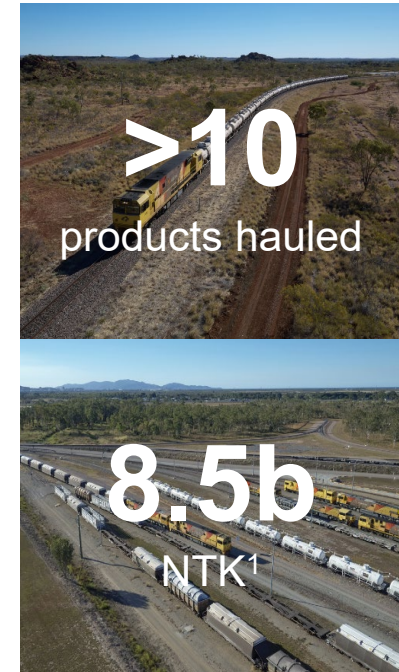
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## Bulk

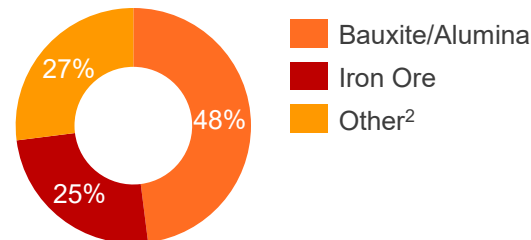


# Bulk snapshot

As at 30 June 2019

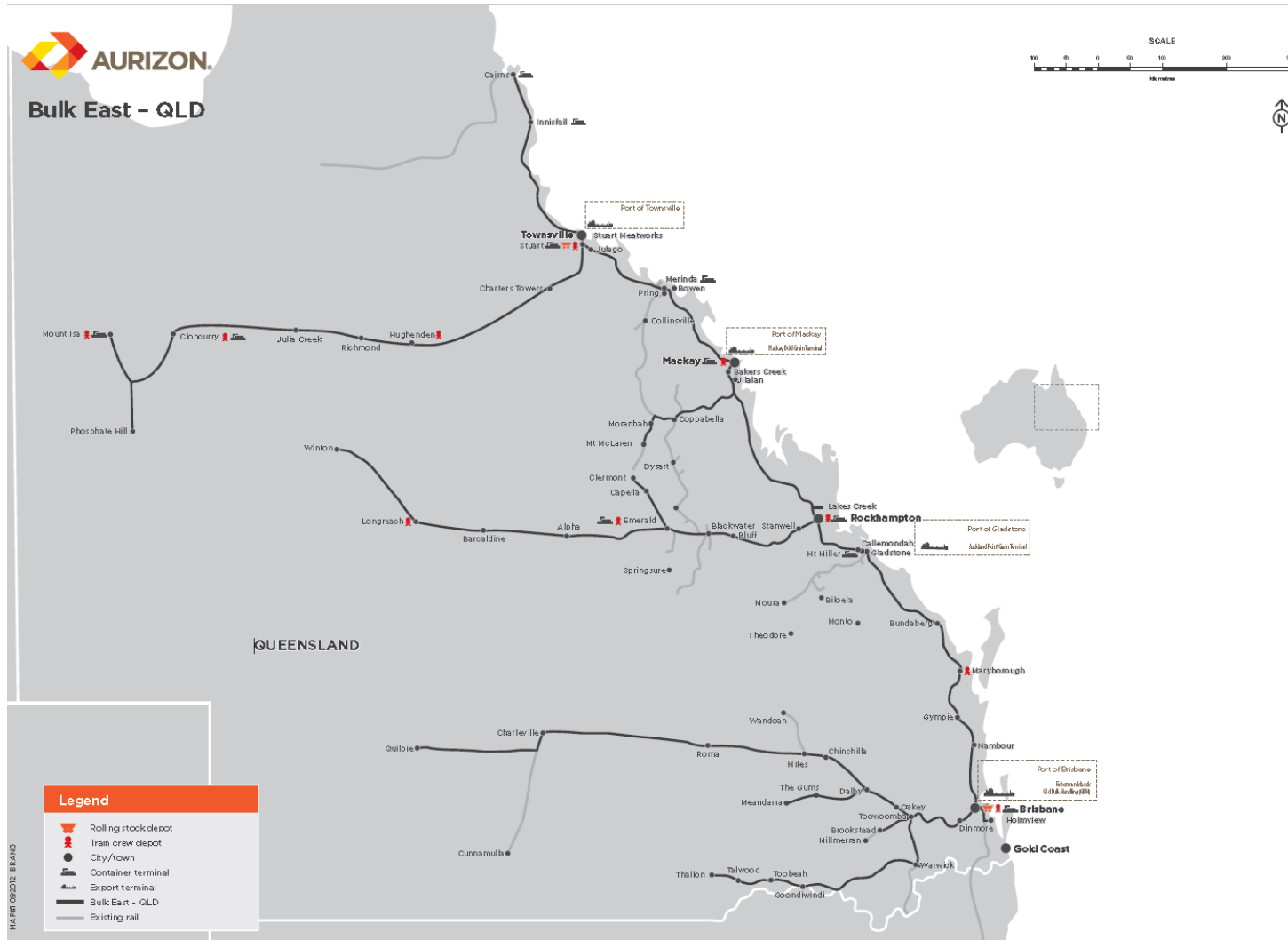


## HAULAGE BREAKDOWN



1. Net tonnes per kilometre. Payload tonnes x distance payload transported km/1bn  
2. Includes limestone, chemicals (caustic and sulphuric acid), fuel and agriculture

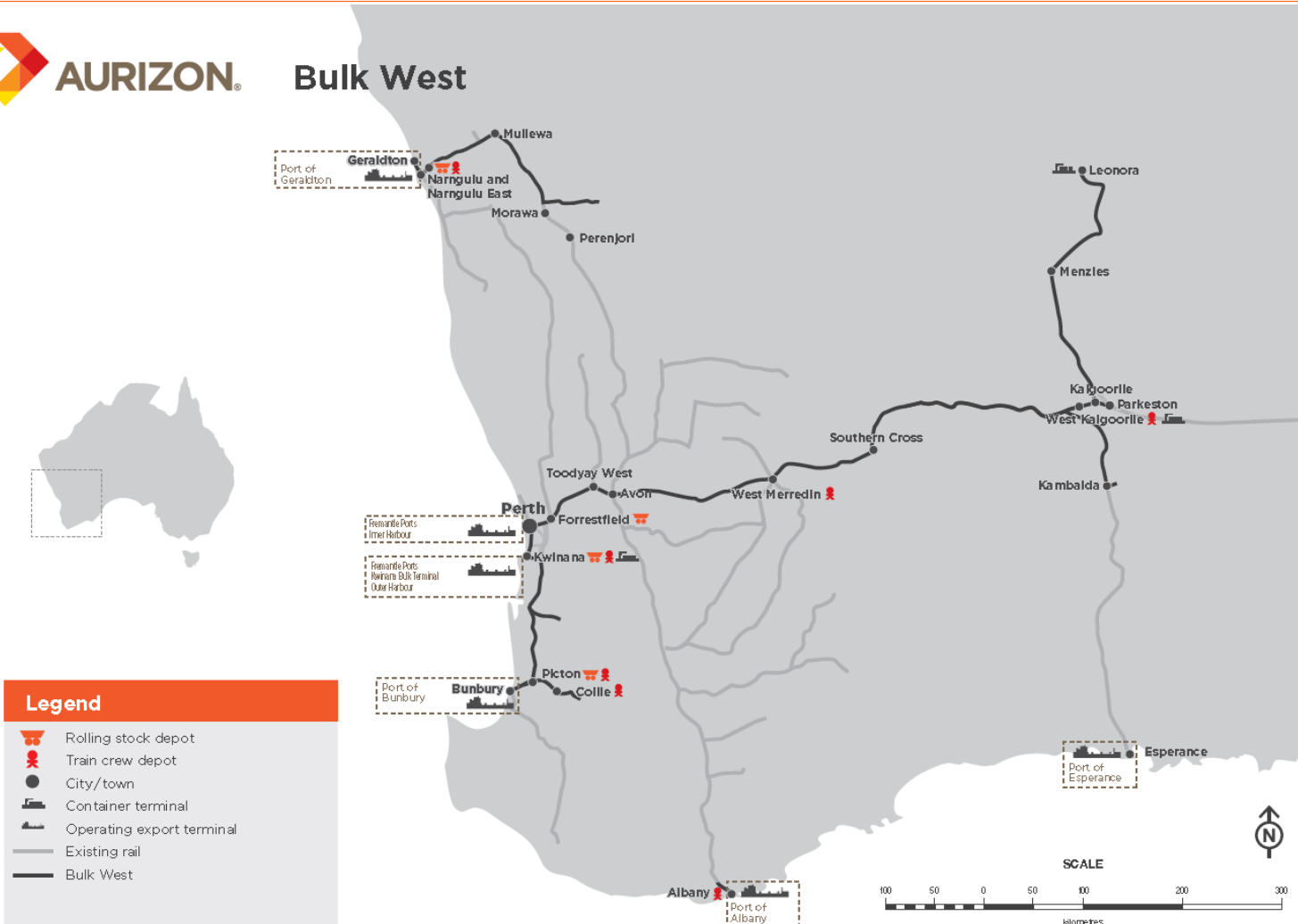
# Bulk operations – Queensland



# Bulk operations – Western Australia



## Bulk West



MAP#5 092012 BRAND

## Bulk profit & loss (underlying)

| \$m                           | FY2019      | FY2018      | Variance     |
|-------------------------------|-------------|-------------|--------------|
| Tonnes (m)                    | 44.6        | 54.7        | (18%)        |
| Total Revenue                 | 501.7       | 618.1       | (19%)        |
| Total operating expenses      | (447.2)     | (542.9)     | 18%          |
| <b>EBITDA</b>                 | <b>54.5</b> | <b>75.2</b> | <b>(28%)</b> |
| Depreciation and amortisation | (17.2)      | (25.1)      | 31%          |
| <b>EBIT</b>                   | <b>37.3</b> | <b>50.1</b> | <b>(26%)</b> |
| Operating Ratio               | 92.6%       | 91.9%       | (0.7ppt)     |

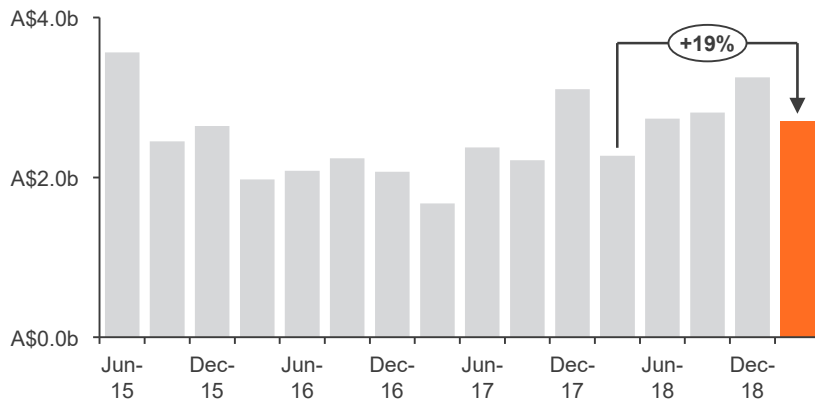
# Bulk financial and operating metrics

| \$m                                 | FY2019 | FY2018 | Variance |
|-------------------------------------|--------|--------|----------|
| Tonnes (m)                          | 44.6   | 54.7   | (18%)    |
| NTKs (bn)                           | 8.5    | 13.4   | (37%)    |
| Operating Ratio                     | 92.6%  | 91.9%  | (0.7ppt) |
| Revenue / NTK (\$'000 NTK)          | 59.0   | 46.1   | 28%      |
| Opex (excl access)/NTK (\$'000 NTK) | 42.4   | 30.3   | (40%)    |
| Fuel Consumption (l/d GTK)          | 3.29   | 3.01   | (9%)     |
| Order Fulfilment (%)                | 96.0%  | 98.0%  | (2.0ppt) |

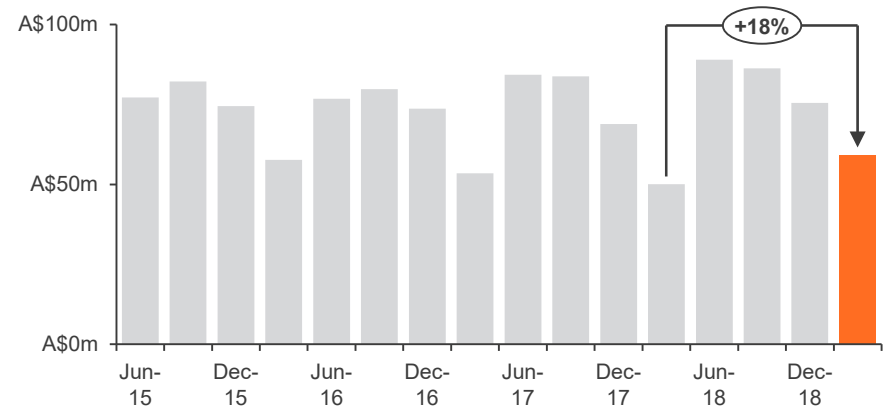


# Australia Capital & Exploration Expenditure

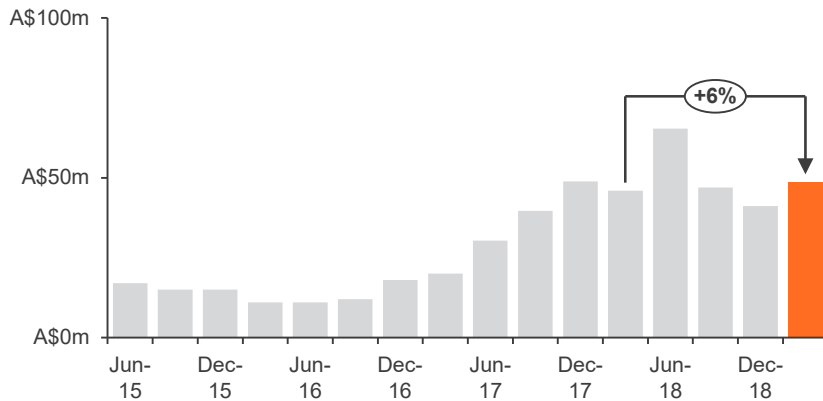
CAPITAL EXPENDITURE: METAL ORE MINING<sup>1</sup>



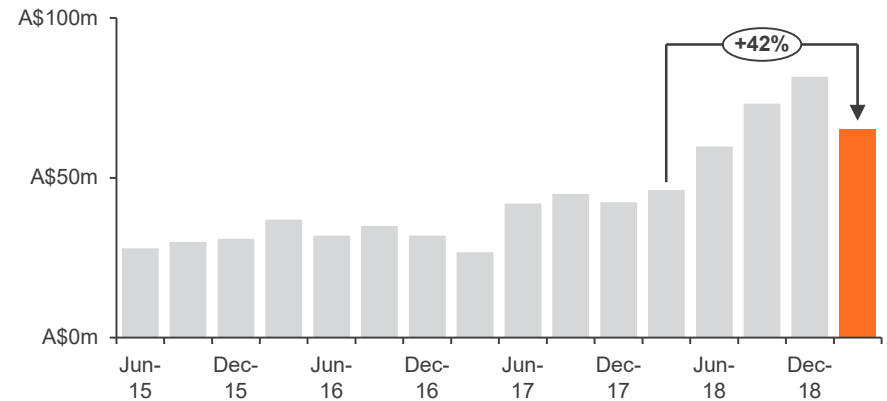
EXPLORATION EXPENDITURE: IRON ORE



EXPLORATION EXPENDITURE: NICKEL & COBALT



EXPLORATION EXPENDITURE: COPPER



Source/Notes: Australian Bureau of Statistics, Note: <sup>1</sup>Metal Ore Mining includes: Iron ore, Bauxite, Copper, Gold, Mineral Sand, Nickel, Silver, Lead, and Zinc.

# Bulk commodities: Global & Australia

## Global & Australia supply growth (CAGR 2019-2024)

*(Selected commodities)*



Source/Notes: Lithium, Nickel, Bauxite, Iron ore, Alumina, Zinc: Office of the Chief Economist (Resources & Energy Quarterly March 2019), Potash and phosphate: Food & Agriculture Organization of the United Nations – World fertilizer trends and outlook to 2020 (growth represents world supply between 2015-2020). Source data not available: Global – bauxite, iron ore & alumina, Australia – Potash & phosphate.

# Additional Information

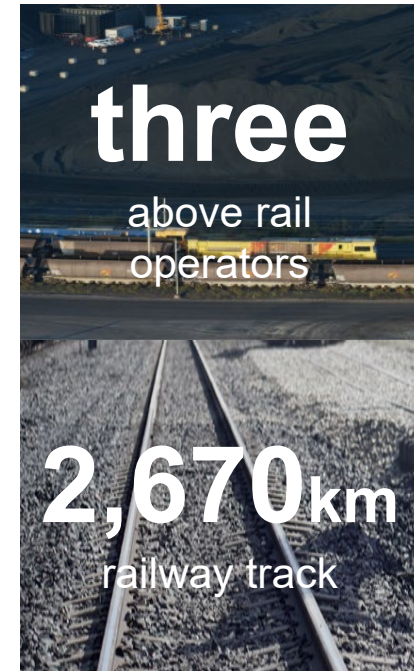
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## Network

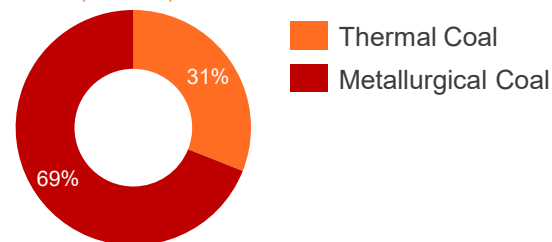


# Network snapshot

As at 30 June 2019



**HAULAGE BREAKDOWN<sup>2</sup> FY2019**  
(estimate)

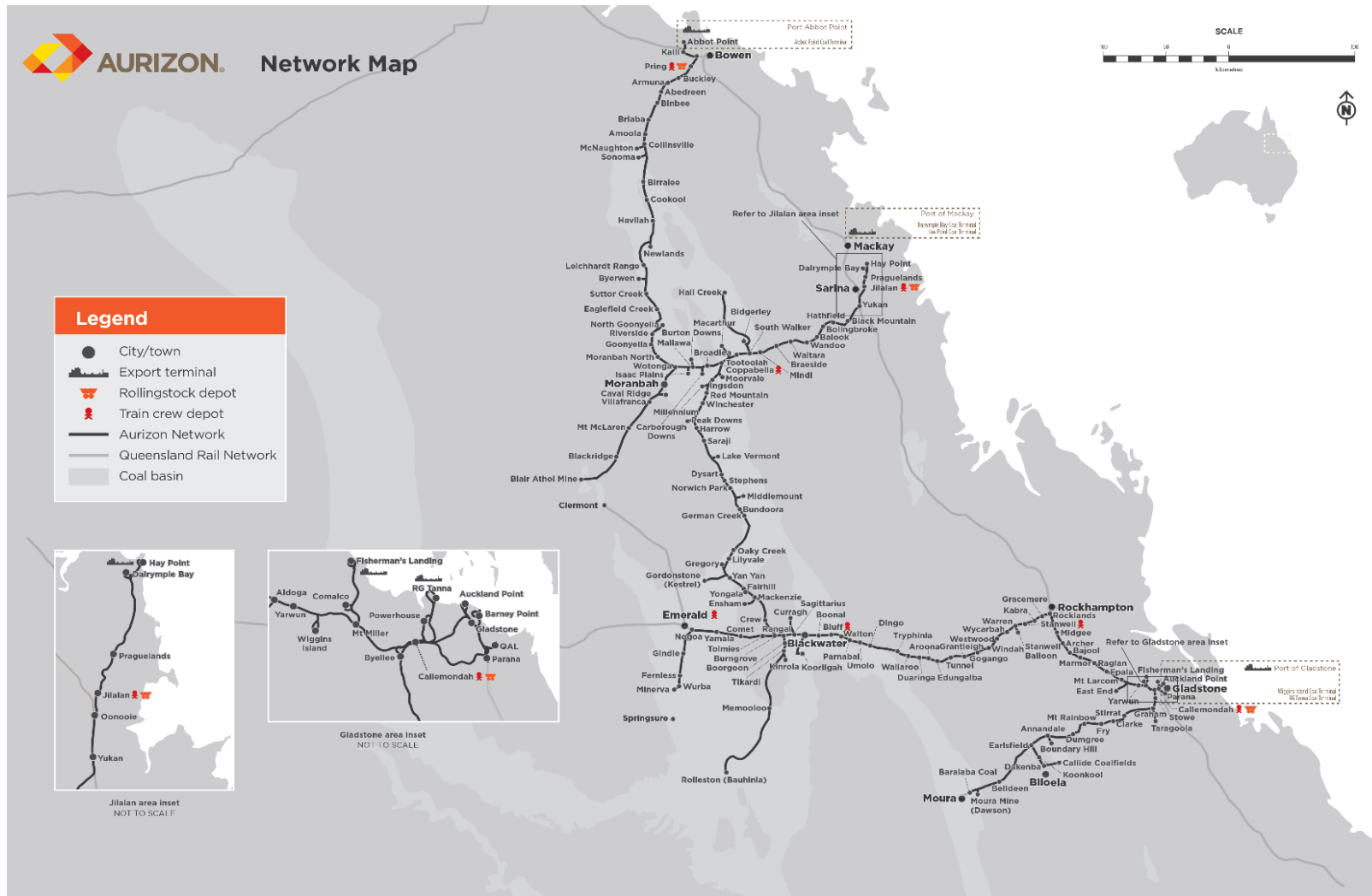


1. Estimate at 1 July 2019 - Roll forward value based on UT5FD (excludes \$0.4bn in assets operating under an AFD)

2. Estimate – based on AZJ analysis, represents coal hauled on the CQCN by all operators

# Central Queensland Coal Network (CQCN)

CQCN comprises four major coal systems and one connecting system link (GAPE) servicing Queensland's Bowen Basin coal region



## Network profit & loss (underlying)

| \$m                           | FY2019         | FY2018         | Variance     |
|-------------------------------|----------------|----------------|--------------|
| Tonnes (m)                    | 232.7          | 229.6          | 1%           |
| Access Revenue                | 1,070.3        | 1,167.1        | (8%)         |
| Services and other            | 47.4           | 51.6           | (8%)         |
| <b>Total Revenue</b>          | <b>1,117.7</b> | <b>1,218.7</b> | <b>(8%)</b>  |
| Operating costs               | (396.5)        | (430.1)        | 8%           |
| <b>EBITDA</b>                 | <b>721.2</b>   | <b>788.6</b>   | <b>(9%)</b>  |
| Depreciation and amortisation | (320.9)        | (308.0)        | (4%)         |
| <b>EBIT</b>                   | <b>400.3</b>   | <b>480.6</b>   | <b>(17%)</b> |
| Operating Ratio               | 64.2%          | 60.6%          | (3.6ppt)     |

## Network financial and operating metrics

|                              | FY2019 | FY2018 | Variance |
|------------------------------|--------|--------|----------|
| Tonnes (m)                   | 232.7  | 229.6  | 1%       |
| NTK (bn)                     | 57.9   | 56.9   | 2%       |
| Operating Ratio              | 64.2%  | 60.6%  | (3.6ppt) |
| Maintenance/NTK (\$/000 NTK) | 2.3    | 2.2    | (5%)     |
| Opex/NTK (\$/000 NTK)        | 12.4   | 13.0   | 5%       |
| Cycle Velocity (km/hr)       | 23.1   | 23.5   | (2%)     |
| System Availability          | 83.8%  | 82.0%  | 1.8ppt   |
| Average Haul Length (km)     | 248.8  | 247.7  | -        |

# Network volumes

|  | FY2019       | FY2018       | Variance  |
|--|--------------|--------------|-----------|
| Newlands                               | 12.6         | 13.1         | (4%)      |
| Goonyella                              | 124.5        | 126.5        | (2%)      |
| Blackwater/WIRP                        | 64.9         | 62.7         | 4%        |
| Moura                                  | 13.6         | 11.1         | 23%       |
| GAPE                                   | 17.1         | 16.2         | 6%        |
| <b>Total</b>                           | <b>232.7</b> | <b>229.6</b> | <b>1%</b> |
| Average haul length <sup>2</sup> (kms) | 248.8        | 247.7        | -         |

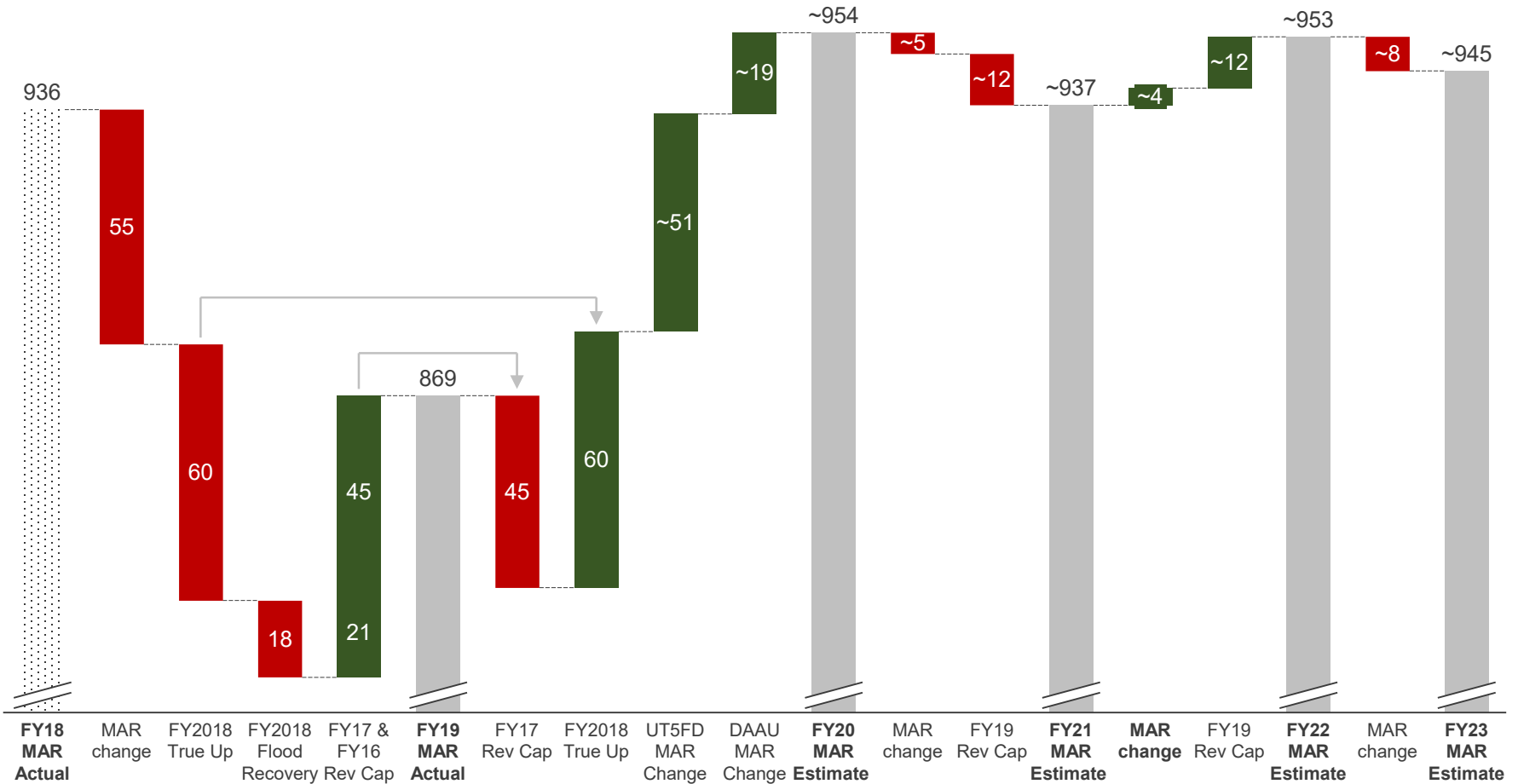
1. Table represents coal tonnes hauled on the CQCN by all operators  
 2. Defined as NTK/Net tonnes



# Network adjusted MAR bridge - Customer DAAU

Indicative Network adjusted MAR (Ex GAPE) for FY2019 to FY2023 based on the revised terms of the Customer DAAU

## INDICATIVE NETWORK ADJUSTED MAR\* FY2018 – FY2023 (\$M)



- Excludes GAPE, assumes no reduction in revenue due to Network non-performance and no volume variance from FY2019 onwards
- Assumes a Report Date of March 2020

# Network revenue adjustment amounts (revenue cap)

| Financial Year    | AT <sub>2-4</sub><br>(diesel tariff)<br>\$m | AT <sub>5</sub><br>(electric tariff)<br>\$m | Total<br>\$m        |
|-------------------|---|---|---------------------|
| 2019 <sup>1</sup> | ~(9) <sup>2</sup>                           | ~(3) <sup>2</sup>                           | ~(12) <sup>2</sup>  |
| 2018              | (6.2) <sup>2</sup>                          | 5.5   | (0.7) <sup>2</sup>  |
| 2017 <sup>3</sup> | 30.7  | 14.0  | 44.1                |
| 2016 <sup>3</sup> | (26.5) <sup>2</sup>                         | 3.1   | (23.4) <sup>2</sup> |

- › Revenue adjustment amounts (RAA) are the difference by system between Aurizon’s Total Actual AT<sub>2-5</sub> Revenue and Allowable AT<sub>2-5</sub> Revenue
- › The RAA amounts are collected or repaid through a tariff adjustment two years later
- › All (except FY2019) revenue adjustment amounts include cost of capital adjustments
- › RAA also includes adjustments for maintenance and consumer price index (MCI/CPI), rebates, energy connection costs and other costs recoverable in accordance with Schedule F of the Access Undertaking. Note for FY2019 these have not been included and will be incorporated in the revenue adjustment amount submission to the QCA in September 2019

Note: AT = Access Tariff Revenue Adjustment Amount

1. Estimated, excludes cost of capital adjustment and only includes AT2-5 adjustments. This has not been submitted to the QCA

2. Return to access holders

3. FY2016 AT<sub>2-4</sub> includes \$2.0 return for GAPE, FY2017 AT<sub>2-4</sub> includes \$0.5m return for GAPE

# Reconciliation of billed MAR to reported access revenue

| \$m  | FY2019<br>Actual | FY2018<br>Actual |
|--|------------------|------------------|
| Billed Access Revenue (AT <sub>1</sub> to AT <sub>5</sub> ) (ex. GAPE) | 885              | 940              |
| <u>Approved Adjustments to MAR</u>                                     |                  |                  |
| Flood Claim recoveries <sup>1</sup>                                    | -                | 18               |
| Revenue Cap (ex. GAPE and inclusive of capitalised interest)           | 44               | (22)             |
| UT5 MAR True-up  | (60)             | -                |
| <b>Regulated Access Revenue (ex. GAPE)</b>                             | <b>869</b>       | <b>936</b>       |
| Total non-regulated Access Revenue (ex. GAPE)                          | 16               | 38               |
| Total GAPE Revenue (Regulatory + non-regulatory)                       | 185              | 193              |
| <b>Total Access Revenue per Aurizon Statutory Accounts</b>             | <b>1,070</b>     | <b>1,167</b>     |

Note: Access Revenue excludes other revenue which primarily consists of Access Facilitation Charges (AFC) paid by customers to Aurizon and other services revenue

1. FY2018 includes amounts of \$2.2m approved in respect of the FY2016 event and \$16.2m (excluding the GAPE amount of \$1.2m) approved for inclusion in the transitional allowance revenue for FY2018 emanating from the FY2017 Cyclone Debbie event

## Regulated asset base (RAB)

Network maintains a record of the value of its existing assets for regulatory pricing called the RAB

---

### ROLLFORWARD RAB

- › This represents the value of Network assets for regulatory purposes
- › Each year Network rolls forward the RAB adjusting for indexation, depreciation, disposals, transfers and the addition of approved capex
- › The FY2016 and FY2017 Rollforward RABs were approved by the QCA on 29 May 2019. Accordingly, the full impact of the rollforwards was not accounted for in the UT5 Final Decision. The impact will be incorporated into allowable revenues and reference tariffs during FY2020
- › The approximate value of the RAB rollforward at 1 July 2019 is \$5.7bn. This excludes \$0.4bn of AFDs

### PRICING RAB

- › This is the RAB value that is used to calculate the return on capital in the undertaking and determine Reference Tariffs for coal carrying Train Services
- › The Pricing RAB is the Rollforward RAB less any assets that have been allocated for utilisation by non-coal traffic or deferred as part of a regulatory undertaking. For example, UT5 ceased the deferral of WIRP capital expenditure which totaled ~\$260m
- › The approximate value of the Pricing RAB at 1 July 2019 is \$5.5bn. This excludes \$0.4bn of AFDs

### DEFERRED ASSETS

This represents the value of assets that are not included in the pricing RAB. The approximate value at 1 July 2019 is \$0.2bn

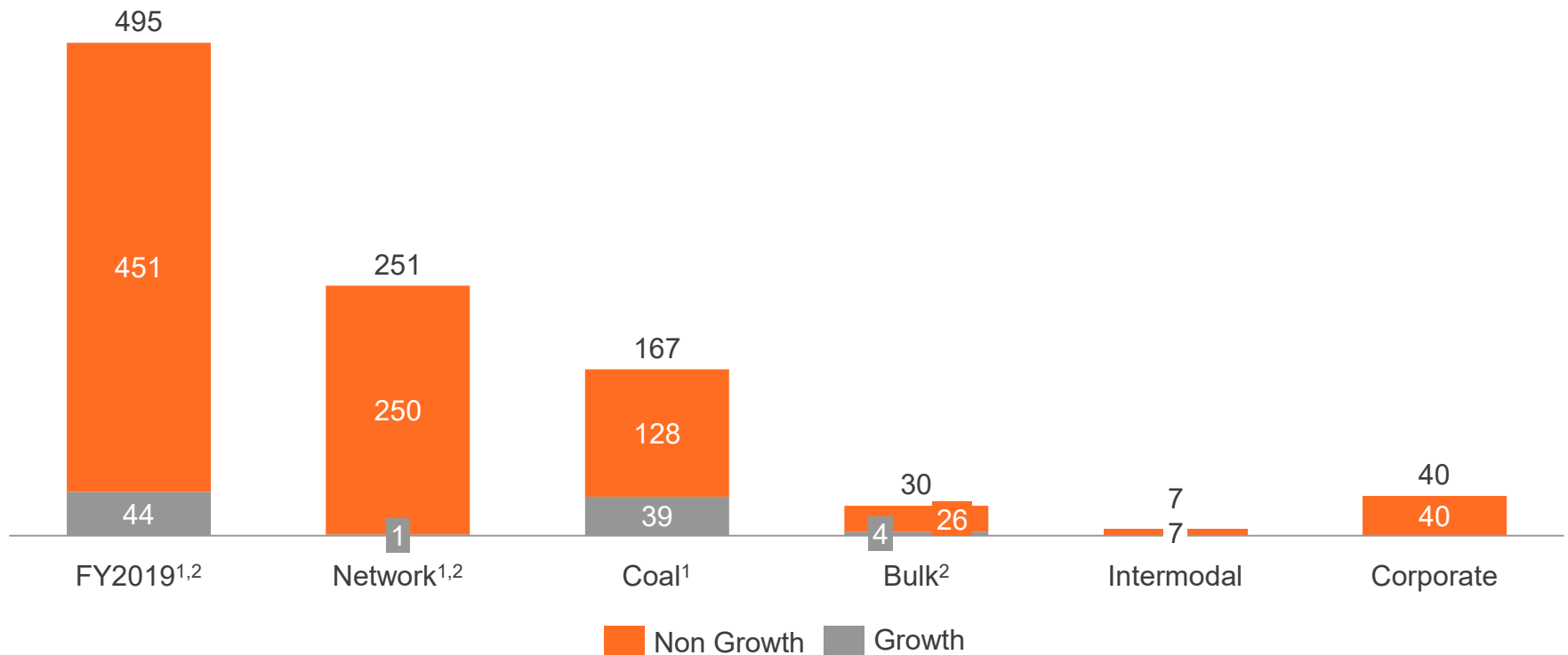
# Additional Information

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## Capital Expenditure



# FY2019 group and business unit capital expenditure (\$m)



1. Includes capitalised interest  
 2. Net of externally funded payments

# Glossary

| Metric                | Description  |
|-----------------------|--|
| Access Revenue        | Amounts received by Aurizon Network for access to the Network infrastructure under all Access Agreements   |
| AFD                   | Access Facilitation Deed   |
| Average haul length   | NTK/Total tonnes   |
| Contract utilisation  | Total volumes hauled as a percentage of total volumes contracted   |
| CQCN                  | Central Queensland Coal Network  |
| dGTK                  | Diesel fuel used per Gross tonne kilometre. GTK is a unit of measure representing the movement over a distance of one kilometre of one tonne of vehicle and contents including the weight of the locomotive & wagons   |
| Footplate hours       | A measure of train crew productivity   |
| Free cash flow (FCF)  | Net operating cash flows less net cash flow from investing activities less interest paid   |
| FTE                   | Full Time Equivalent - The number of unique employee positions filled by all Aurizon employees (excluding contractors/consultants) as at period end. The NTK/Employee metric for the half year is annualised for comparative purposes and uses period-end FTE  |
| FWC                   | Fair Work Commission   |
| GAPE                  | Goonyella to Abbot Point Expansion   |
| Gearing               | Net debt/(net debt + equity)   |
| Gross Contracted NTKs | Gross contracted tonnages multiplied by the loaded distances (calculated on a contract by contract basis)  |
| Maintenance           | Maintenance costs exclude costs associated with traction, telecommunication, ballast and undercutting, rail renewals, flood repairs and derailments  |
| MAR                   | Maximum Allowable Revenue that Aurizon Network Pty Ltd is entitled to earn from the provision of coal carrying train services in the CQCN  |
| Mtpa                  | Million tonnes per annum   |
| NTK                   | Net Tonne Kilometre. NTK is a unit of measure representing the movement over a distance of one kilometre of one tonne of contents excluding the weight of the locomotive and wagons  |
| Operating Ratio       | 1 – EBIT margin. Operating ratio calculated using underlying revenue which excludes interest income & significant items  |
| Opex                  | Operating expense including depreciation and amortisation  |
| Payload               | The average weight of product hauled on behalf of Aurizon customers per service, calculated as total net tonnes hauled / total number of services  |
| PIA                   | Protected Industrial Action  |
| QCA                   | Queensland Competition Authority   |
| Report Date           | Date on which the later of the following events occur:<br>- Independent Expert provides Initial Capacity Assessment Report (ICAR)<br>- Aurizon notifies relevant parties of proposed options to address Existing Capacity Deficits identified in the ICAR<br>Where the ICAR does not identify any Existing Capacity Deficits the Report Date is the date on which the Independent Expert approves the ICAR |
| ROIC                  | Return on Invested Capital. Rolling 12-month underlying EBIT/(Net PP&E including assets under construction + Investments accounted for using the equity method + current assets less cash, less current liabilities + net intangibles)   |
| TCFD                  | Task Force on Climate related Financial Disclosures  |
| ToP                   | Take-or-Pay. Contractual ToP provisions entitles Aurizon Network to recoup a portion of any lost revenue resulting from actual tonnages railed being less than the regulatory approved tonnage forecast  |
| Underlying            | Underlying earnings is a non-statutory measure and is the primary reporting measure used by Management and the Group's chief operating decision making bodies for the purpose of managing and determining financial performance of the business. Underlying results differ from the Group's statutory results. Underlying adjusts for significant/one-off items  |
| Velocity              | The average speed (km/h) of Aurizon train services (excluding yard dwell)  |
| WACC                  | Weighted average cost of capital   |
| WIRP                  | Wiggins Island Rail Project  |

